

Regulated Information MARCH 11, 2025

Disclosure of Share Capital and Voting Rights

(Pursuant to Article L.233-8 II of the French Commercial Code)

Registered name of the issuer: Accor

Date	Shares outstanding	Total potential voting rights*	Exercisable voting rights
February 28, 2025	243,667,720	283,156,373	282,573,078

^{*} including 3,973,000 reinstated voting rights, retroactive to December 22, 2023, following a regularization, on February 27, 2025, of the number of voting rights linked to a shareholder. This retroactive regularization has no impact on the results of the resolutions voted on at the General Meeting of May 31, 2024 and has no significant impact on the shareholding structure.

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For further information about Accor, visit https://group.accor.com/en