

Sébastien Bazin

— & —

Jean-Jacques Morin

ARE PLEASED TO INVITE YOU TO THE

H1 2022 Results Presentation

Thursday, July 28th, 2022 at 8:30am CEST

The press release and the presentation will be online at https://group.accor.com/fr-FR/investors
https://group.accor.com/en/investors

on July 28th at 7:30am CEST

Link to live webcast and replay

https://channel.royalcast.com/landingpage/accor-self/20220728_1/

Dial-in numbers to enter the conference call and ask questions

From France: +33 (0)1 7037 7166 From UK: +44 (0) 33 0551 0200 From US: +1 212 999 6659 Access code: "ACCOR"

RAFFLES \ ORIENT EXPRESS \ BANYAN TREE \ SOFITEL LEGEND \ FAIRMONT \ EMBLEMS \ SOFITEL \ RIXOS ONEFINESTAY \ MANTIS \ MGALLERY \ ART SERIES \ PULLMAN \ SWISSÔTEL \ ANGSANA \ MÖVENPICK GRAND MERCURE \ PEPPERS \ THE SEBEL \ MANTRA \ NOVOTEL \ MERCURE \ ADAGIO \ BREAKFREE \ IBIS IBIS STYLES \ GREET \ IBIS BUDGET \ HOTELFI

INNIME 21C MUSEUM HOTEL \ 25HOURS \ DELANO \ GLENEAGLES \ HYDE \ JO&JOE \ MAMA SHELTER \ MONDRIAN \ MORGANS ORIGINALS SLS \ SO \ THE HOXTON \ TRIBE \ WORKING FROM