



ACCOR HOTELS

Feel Welcome

Invitation

Jean-Jacques Morin

Chief Financial Officer

Sébastien Valentin

SVP - Financial Communication & Investor Relations

ARE PLEASED TO INVITE YOU TO THE
H1 2017 Results Conference call

THURSDAY JULY 27, 2017 AT 8:30AM CEST

The press release will be online at <http://www.accorhotels.group/en/investors>
on July 27, at 7:30am CEST

The presentation will be online at <http://www.accorhotels.group/en/investors>
on July 27, at 8:00am CEST

Dial-in numbers to enter the Conference Call

From France: +331 70 77 09 36

From the UK: +44 203 367 94 59

From the US: +1 866 90 759 23

Replay available until August 11, 2017

From France: +331 72 00 15 00

From the UK: +44 203 367 94 60

From the US: +1 877 64 230 18

Access code: 305695#

RAFFLES
NOVOTEL

SOFITEL
LEGEND
SO
SOFITEL
Mercure

SOFITEL
adagio

Fairmont
MAMA
SHELTER

onefinestay
ibis

M
GALLERY
ibis
STYLES

PULLMAN
ibis
budget

swissôtel
JOE
30C

25h
twenty five hours hotels
hotelF1