



Disclosure of Share Capital and Voting Rights

(Pursuant to Article R.22-10-23 of the French Commercial Code)

Registered name of the issuer: **Accor**

Date	Shares outstanding	Total potential voting rights	Exercisable voting rights
April 22, 2026	234,707,316	274,564,808	273,812,713

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For further information about Accor, visit <https://group.accor.com/en>