



RevPAR excluding tax by segment – H1 2025

H1 2025 vs. H1 2024	Occupancy rate		Average room rate		RevPAR	
	%	chg pts LFL	€	chg % LFL	€	chg % LFL
ENA	65.6	1.2	101	0.5	66	2.3
MEA APAC	65.6	(0.7)	86	3.9	56	2.9
Americas	58.9	2.2	70	6.9	41	11.0
Premium, Mid. & Eco.	64.9	0.5	92	2.4	60	3.2
Luxury	62.9	1.5	263	4.5	165	7.0
Lifestyle	63.7	3.3	218	4.4	139	9.6
Luxury & Lifestyle	63.2	2.0	249	4.4	157	7.6
Total	64.7	0.7	113	3.5	73	4.6

RevPAR excluding tax by segment – Q2 2025

Q2 2025 vs Q2 2024	Occupancy rate		Average room rate		RevPAR	
	%	chg pts LFL	€	chg % LFL	€	chg % LFL
ENA	72.8	1.8	108	0.7	79	3.3
MEA APAC	66.3	(1.0)	80	2.8	53	1.2
Americas	60.4	1.2	68	7.0	41	9.1
Premium, Mid. & Eco.	68.7	0.5	93	2.1	64	2.9
Luxury	65.1	1.5	259	2.9	169	5.3
Lifestyle	69.4	3.3	216	7.0	150	12.0
Luxury & Lifestyle	66.4	2.0	245	3.8	163	7.0
Total	68.4	0.7	114	3.0	78	4.1

ORIENT EXPRESS \ RAFFLES \ FAIRMONT \ FAENA \ BANYAN TREE \ EMBLEMS \ SOFITEL \ MGALLERY
 ENNHOTELS 21C MUSEUM HOTEL \ 25HOURS \ DELANO \ GLENEAGLES \ HYDE \ JO&JOE \ MAMA SHELTER \ MONDRIAN
 MORGANS ORIGINALS \ SLS \ SO \ THE HOXTON \ WORKING FROM \ RIXOS \ PARIS SOCIETY
 MANTIS \ ART SERIES \ PULLMAN \ SWISSÔTEL \ MÖVENPICK \ GRAND MERCURE \ PEPPERS \ THE SEBEL \ MANTRA
 HANDWRITTEN COLLECTION \ NOVOTEL \ MERCURE \ TRIBE \ ADAGIO \ BREAKFREE \ IBIS \ IBIS STYLES \ GREET
 IBIS BUDGET \ HOTELF1