

## Combined Shareholders' Meeting

Number of shares outstanding as of the date of the Combined General Meeting:

Treasury shares with no voting rights:

0

Number of shareholders being represented or having voted by post/VOTACCESS:

3,815

Number of shares being represented or having voted by post/VOTACCESS:

200,270,103

Number of votes being represented or having voted by post/VOTACCESS:

274,720,137

Quorum:

Nb	Resolution	Result	For		Against		Vote withhold		Total votes	Shares represented by	Percentage of the share capital	Out of vote	Null voting	Quorum
			Votes	%	Votes	%	Votes	%	Total Votes	the votes cast	represented by the votes cast	voting rights	rights	quorum
	Approval of the	e parent company	financial statements and	d the reports there	on for the year ended I	December 31, 20	20	•	•					
1	1	Approved	274 353 721	> 99,99 %	26 559	< 0,01 %	339 857	-	274 380 280	200 270 103	76,616 %	0	0	76,616 %
	Approval of the consolidated financial statements and the reports thereon for the year ended December 31, 2020													
2	2	Approved	274 351 971	99,99 %	28 334	0,01 %	339 832	-	274 380 305	200 270 103	76,616 %	0	0	76,616 %
3	Appropriation of profit for the year ended December 31, 2020													
	3	Approved	274 492 846	99,98 %	52 848	0,02 %	174 443	-	274 545 694	200 270 103	76,616 %	0	0	76,616 %
	Approval of the	e report on the con	pensation of the execu	tive officers for th	e year ended Decembe	r 31, 2020 (ex po	st say on pay)	-		<u> </u>		1		
4	4	Approved	262 877 369	95,75 %	11 667 592	4,25 %	175 176	-	274 544 961	200 270 103	76,616 %	0	0	76,616 %
	Approval of the fixed, variable and exceptional components of the total compensation and benefits of any kind paid during or awarded for the year ended December 31, 2020 to Mr. Sébastien Bazin as Chairman and Chief Executive Officer (ex post say on pay)													
5	5	Approved	207 449 583	76,18 %	64 872 784	23,82 %	2 397 770	-	272 322 367	200 270 103	76,616 %	0	0	76,616 %
6	Approval of the compensation policy applicable to the Chairman and Chief Executive Officer for 2021 (ex ante say on pay)													
	6	Approved	260 366 328	94,79 %	14 319 523	5,21 %	34 286	-	274 685 851	200 270 103	76,616 %	0	0	76,616 %
	Approval of the	e compensation po	licy applicable to the m	embers of the Bo	ard of Directors for 202	1 (ex ante say or	рау)							
7	Approval of the	Approved	olicy applicable to the m 274 006 996	embers of the Bo	672 035	1 (ex ante say on 0,24 %	41 106	-   -	274 679 031	200 270 103	76,616 %	0	0	76,616 %
7	7	Approved		99,76 %	672 035	0,24 %	41 106		274 679 031	200 270 103	76,616 %	0	0	76,616 %
7	7	Approved	274 006 996	99,76 %	672 035	0,24 %	41 106		274 679 031 274 560 050	200 270 103	76,616 % 76,616 %	0	0	76,616 % 76,616 %
	7 Approval of the	Approved e special report of Approved	274 006 996 the Statutory Auditors o	99,76 % on related-party ag	672 035	0,24 % Articles L. 225-38	41 106 3 et seq of the French Co	ommercial Code						·

10	40												70.040.0	
	10	Approved	266 069 172	96,85 %	8 642 591	3,15 %	8 374	-	274 711 763	200 270 103	76,616 %	0	0	76,616 %
	Authorization	for the Board of Dir	ectors to issue ordinary	shares and/or se	ecurities giving access	to the share cap	ital with pre-emptive s	ubscription rights	for existing sharehold	lers	•		•	•
11	11	Approved	269 948 656	98,27 %	4 765 599	1,73 %	5 882	-	274 714 255	200 270 103	76,616 %	0	0	76,616 %
	Authorization	for the Board of Dir	ectors to issue ordinary	shares and/or se	ecurities giving access	to the share cap	ital, through a public o	offer, without pre-e	emptive subscription ri	ghts for existing share	nolders		<u> </u>	
12	12	Approved	261 561 564	95,21 %	13 151 793	4,79 %	6 780	-	274 713 357	200 270 103	76,616 %	0	0	76,616 °
10	Authorization for the Board of Directors to issue ordinary shares and/or securities giving access to the share capital through an offer as defined in Article L. 411-2, 1° of the French Monetary and Financial Code, without pre-emptive subscription rights for existing shareholde													
13	13	Approved	262 109 854	95,41 %	12 602 969	4,59 %	7 314	-	274 712 823	200 270 103	76,616 %	0	0	76,616
	Authorization for the Board of Directors to increase the number of securities to be issued as part of a capital increase with or without pre-emptive subscription rights													
14	14	Approved	260 348 635	94,78 %	14 348 571	5,22 %	22 931	-	274 697 206	200 270 103	76,616 %	0	0	76,616
	Authorization	for the Board of Dir	ectors to issue ordinary	shares and/or se	ecurities giving access	to the share cap	ital in payment for con	tributions in kind	made to the Company				<u> </u>	
15	15	Approved	273 119 701	99,42 %	1 591 834	0,58 %	8 602	-	274 711 535	200 270 103	76,616 %	T 0	0	76,616
	Authorization for the Board of Directors to increase the Company's share capital by capitalizing reserves, profits or the share premium account													
16	16	Approved	271 902 150	98,98 %	2 812 055	1,02 %	5 932	-	274 714 205	200 270 103	76,616 %	T 0	0	76,616 °
				ŕ		,			274 7 14 203	200 270 103	70,010 %	U U	, o	70,010 7
	Blanket ceiling on the overall amount of the capital increases which may be carried out pursuant to the above authorizations													
17	17	Approved	270 540 590	98,48 %	4 172 306	1,52 %	7 241	-	274 712 896	200 270 103	76,616 %	0	0	76,616
	Authorization for the Board of Directors to issue ordinary shares and/or securities giving access to the share capital to the benefit of members of an Accor Group savings plan (Plan d'Épargne Entreprise) without pre-emptive subscription rights for exist shareholders													
18	18	Approved	249 474 704	90,82 %	25 209 193	9,18 %	36 240	-	274 683 897	200 270 103	76,616 %	0	0	76,616 %
	Authorization	for the Board of Dir	ectors to grant free shar	res without perfo	rmance conditions to A	ccor Group emp	loyees		ļ		1	ļ	!	_!
19	19	Approved	263 317 100	96,81 %	8 687 758	3,19 %	2 715 279	-	272 004 858	200 270 103	76,616 %	0	0	76,616
	Amendments to the Company's bylaws													
20	20	Approved	272 470 712	99,20 %	2 199 265	0,80 %	50 160	-	274 669 977	200 270 103	76,616 %	0	0	76,616
	Authorization	for the Board of Dir	ectors to issue free shar	re warrants to sh	areholders in the event	of a public offer	on the shares of the C	Company					<u> </u>	
21	21	Approved	184 933 424	67,50 %	89 053 527	32,50 %	733 186	-	273 986 951	200 270 103	76,616 %	0	0	76,616
	Powers to carr	ry out formalities												