



Invitation

Sébastien Bazin
CHAIRMAN & CEO

— & —

Martine Gerow
Group CFO

ARE PLEASED TO INVITE YOU TO THE
FY 2025 Results Presentation

Thursday, February 19th, 2026 at 8:30am CET

at Accor Headquarters – 82, rue Henri Farman – 92130 Issy-les-Moulineaux

Please confirm your attendance before February 11th, 2026 to communication.financiere@accor.com

7:30am Press release online on [here](#)

8:00am Welcome coffee and registration

8:30am Live presentation

Presentation webcast, click [here](#)

Dial-in numbers, click [here](#)

Replay available on the [Accor corporate website](#) after the call