



# *Invitation*

Sébastien Bazin  
CHAIRMAN & CEO

— & —

Martine Gerow  
Group CFO

ARE PLEASED TO INVITE YOU TO THE

## **FY 2025 Results Presentation**

**Thursday, February 19<sup>th</sup>, 2026 at 8:30am CET**

at Accor Headquarters – 82, rue Henri Farman – 92130 Issy-les-Moulineaux

Please confirm your attendance before February 11<sup>th</sup>, 2026 to [communication.financiere@accor.com](mailto:communication.financiere@accor.com)

**7:30am** Press release online on [here](#)

**8:00am** Welcome coffee and registration

**8:30am** Live presentation

**Presentation webcast, click [here](#)**

**Dial-in numbers, click [here](#)**

**Replay available on the [Accor corporate website](#) after the call**