

WELCOME TO TRIBE

Bold design.
One tribe.

Design-driven spaces that foster link-minded connections that matter.



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WHY TRIBE?

#### Smart Business Model

Join a rapidly growing brand, with a high brand margin (+€40) driven by design-led experience

Benefit from optimized space planning & operational structure

Driving revenue psqm and resulting in high GOP margins

## A brand making everything easy

Leverage a brand that cleverly mixes high & low for a premium perception

Loved by guests for making everything easy, providing the essentials that today's travellers want

TRIBE is conscious and caring, offering social hubs for guests and the community alike

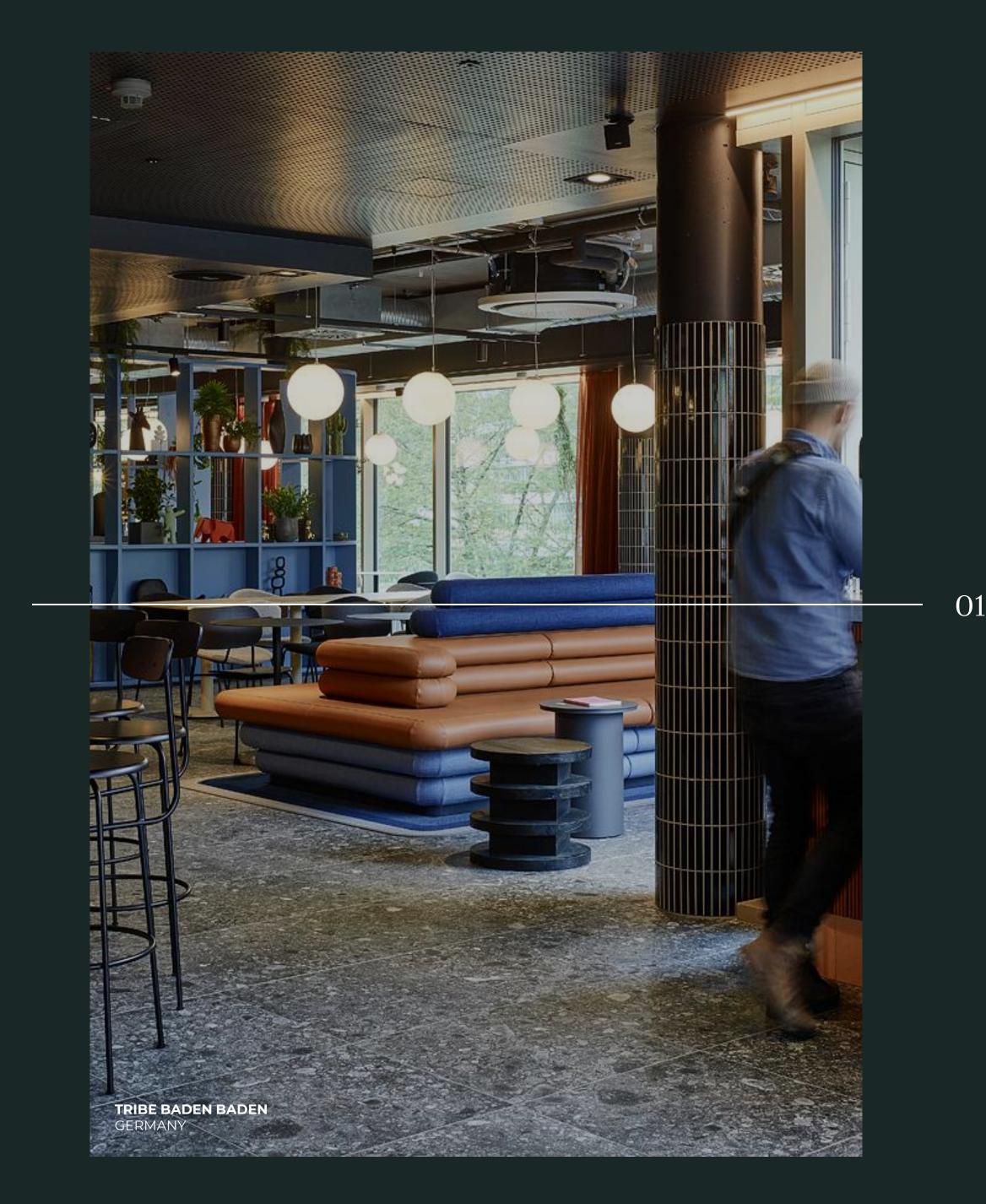
## Powerful distribution eco-system

Leverage Accor's sales, marketing, distribution & loyalty platform from day 1

Connecting you with valuable global business & directly contributing 77% of your revenue\*

## A solid business model

Chapter



Topline Investment EBITDA

#### **TOPLINE**

With a global footprint of nearly 60 hotels open and in the pipeline

2%

Americas

1 1

58 79

74% Europe & North Africa

**2,404** 4,281

15

28

#### TRIBE

20	38
NETWORK	PIPELINE

**3,267** 5,811

#### By end 2024 | 20 Opened Hotels

Perth, Australia
Bali, Indonesia
Phnom Penh, Cambodia
Paris (x3), France
London, UK
Amsterdam, Netherlands
Belo Horizonte, Brazil
Clichy, France

Bangkok, Thailand

Carcassonne, France Le Touquet, France Lyon, France Baden-Baden, Germany Budapest, Hungary Milan, Italy Düsseldorf, Germany Budapest, Hungary Manchester, UK Riga, Latvia

22% MEAPAC

4

8

805

1,315

China & Others

1

136

#### 2025/2026 Openings | 38 Pipeline Hotels

Auckland, New Zealand Bangkok, Thailand Manila, Philippines Guiyang, China Pantin, France Budapest, Hungary

Warsaw, Poland
Eilat, Israel
Reims, France
Cabourg, France
Tbilisi, Georgia
Saclay, France
Montpellier, France

TOPLINE

High brand margin driven by premium perception

**BRAND MARGIN** 

€40

vs Moxy - €13 Comp Index vs competition: 110

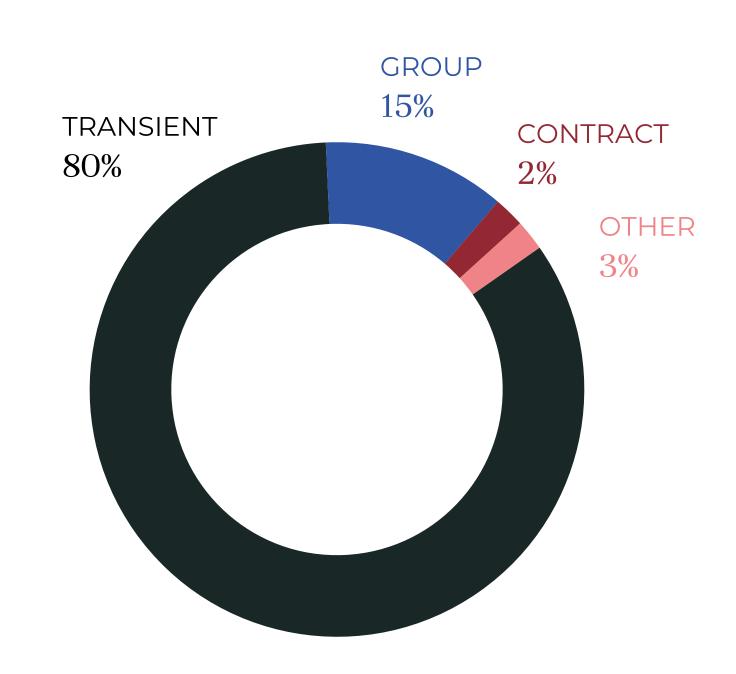
Source: BES 2025

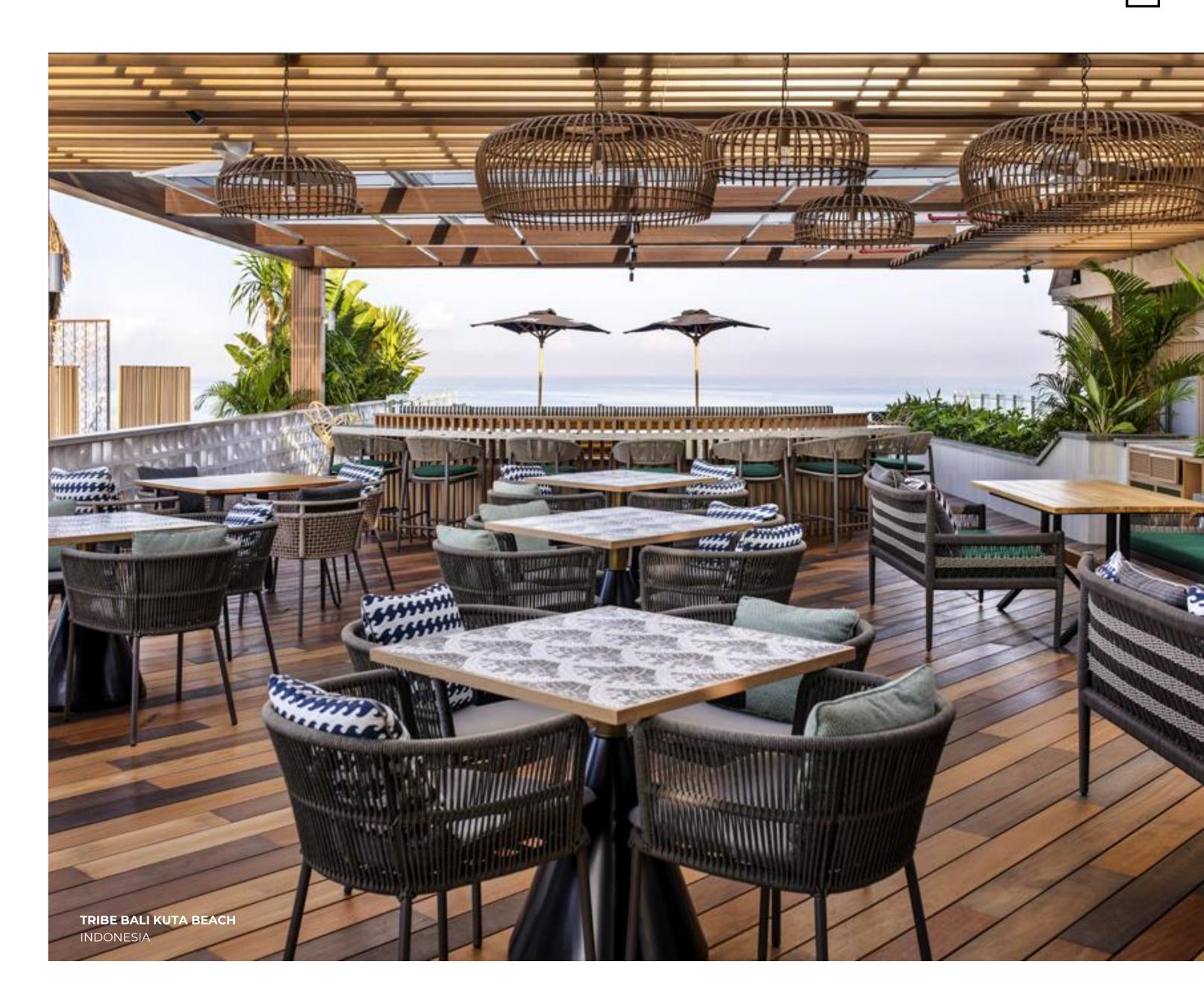
13 countries (Australia, Belgium, Brazil, France, Germany, UAE, Portugal, KSA, India Spain, Japan, Thailand, UK)



TOPLINE

## Resulting in 80% of revenue generated by transient individuals





# Abrand making everything easy

Chapter

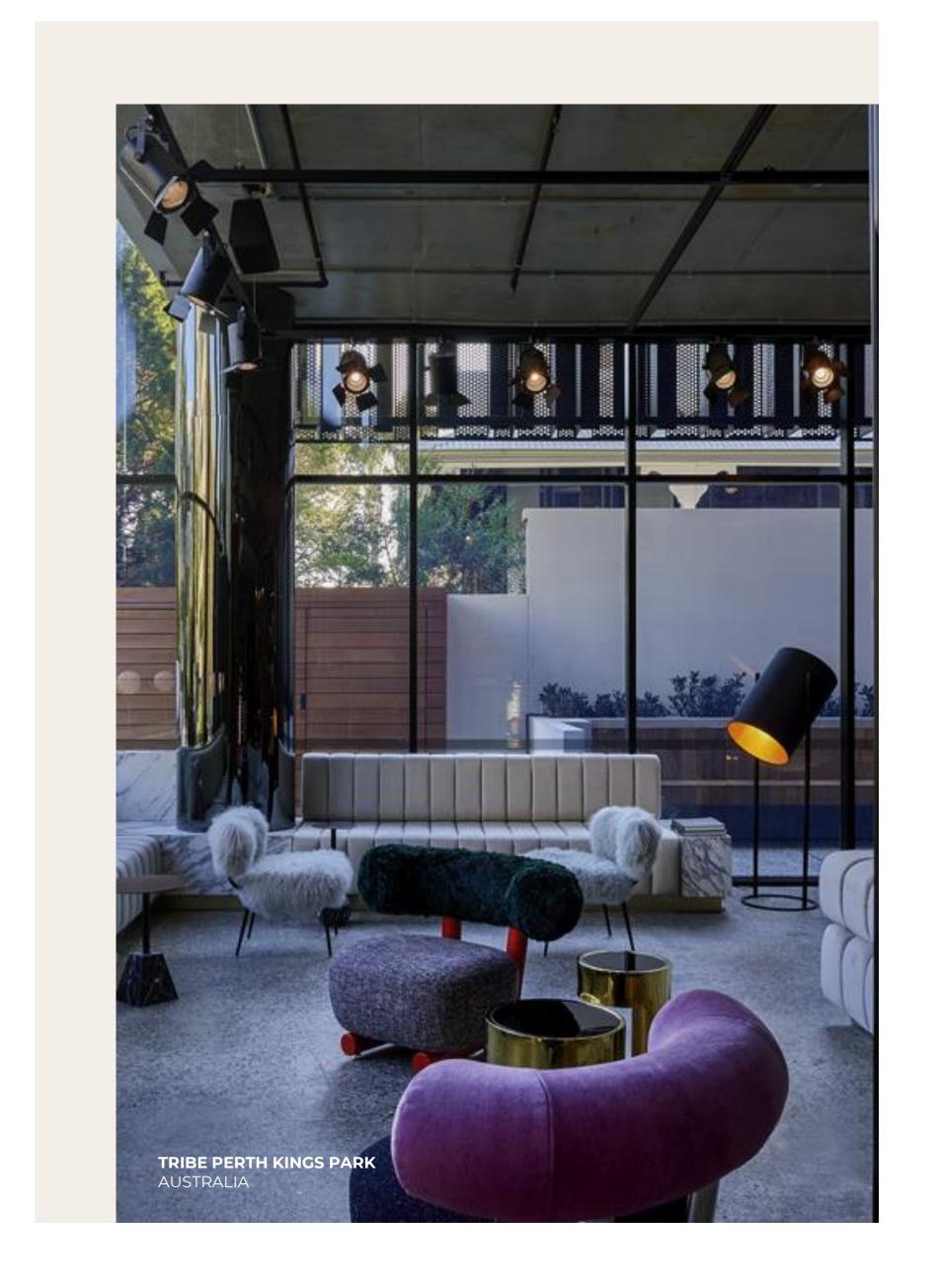


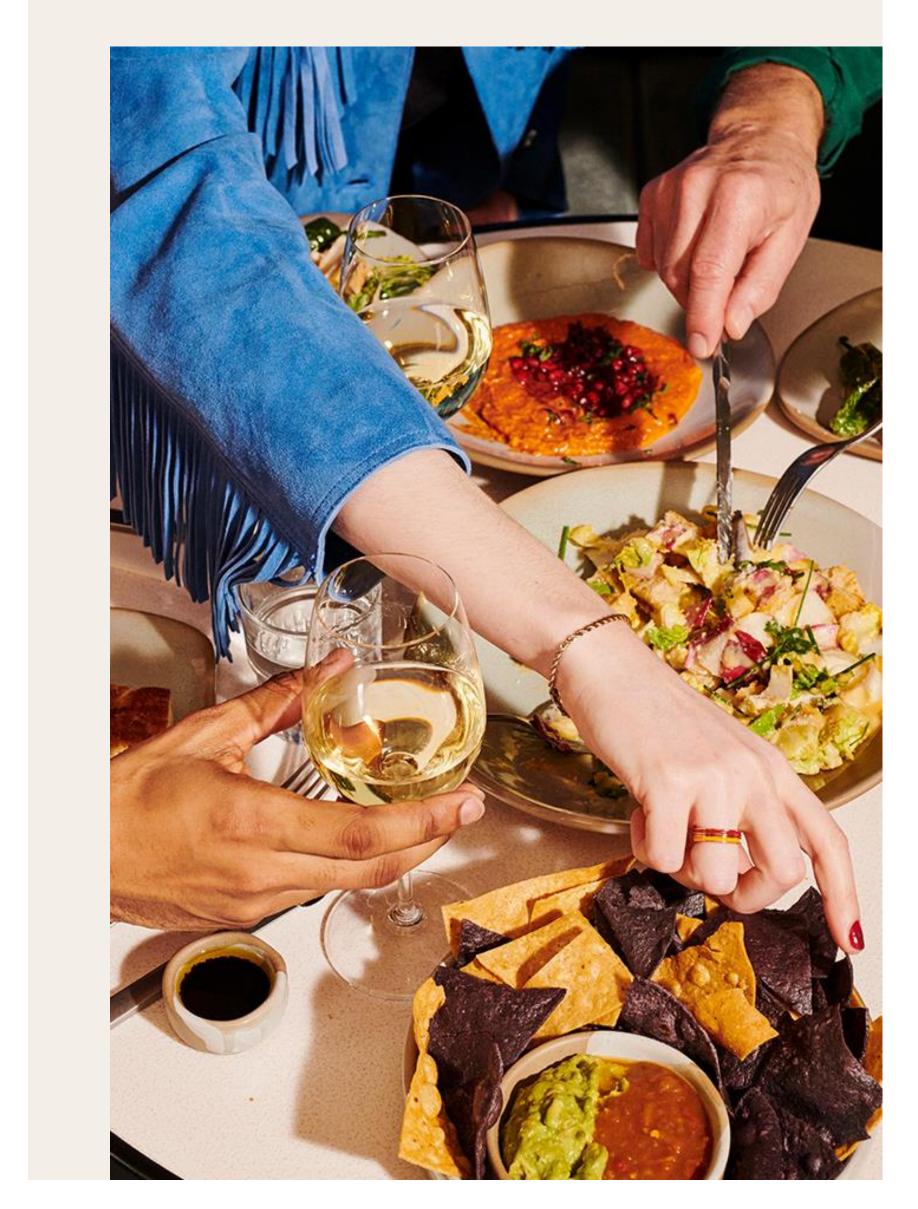
Brand positioning
Top 3 USPs

**BRAND POSITIONING** 

TRIBE hotels offer everything you need and nothing you don't.

Design-led
Affordable
Social





TOP #3 USPS

## TRIBE's promise to iconic design lovers



TRIBE cleverly mixes high & low for a premium perception

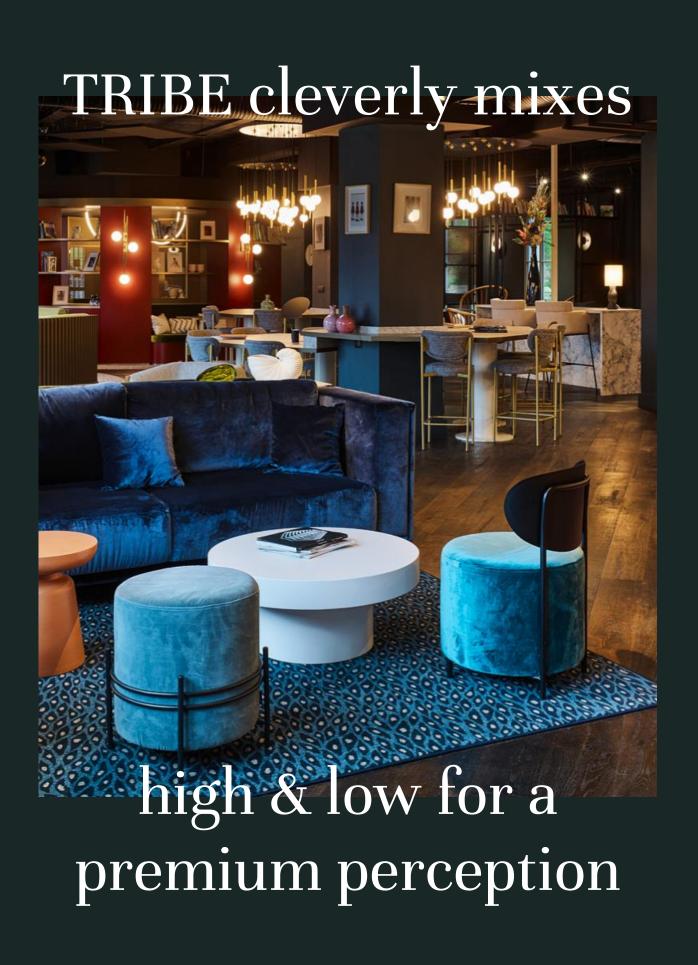


TRIBE makes everything easy, by providing the essentials



TRIBE creates a global community of like minded guests & talents

USP #1



#### Mix & match design-driven spaces

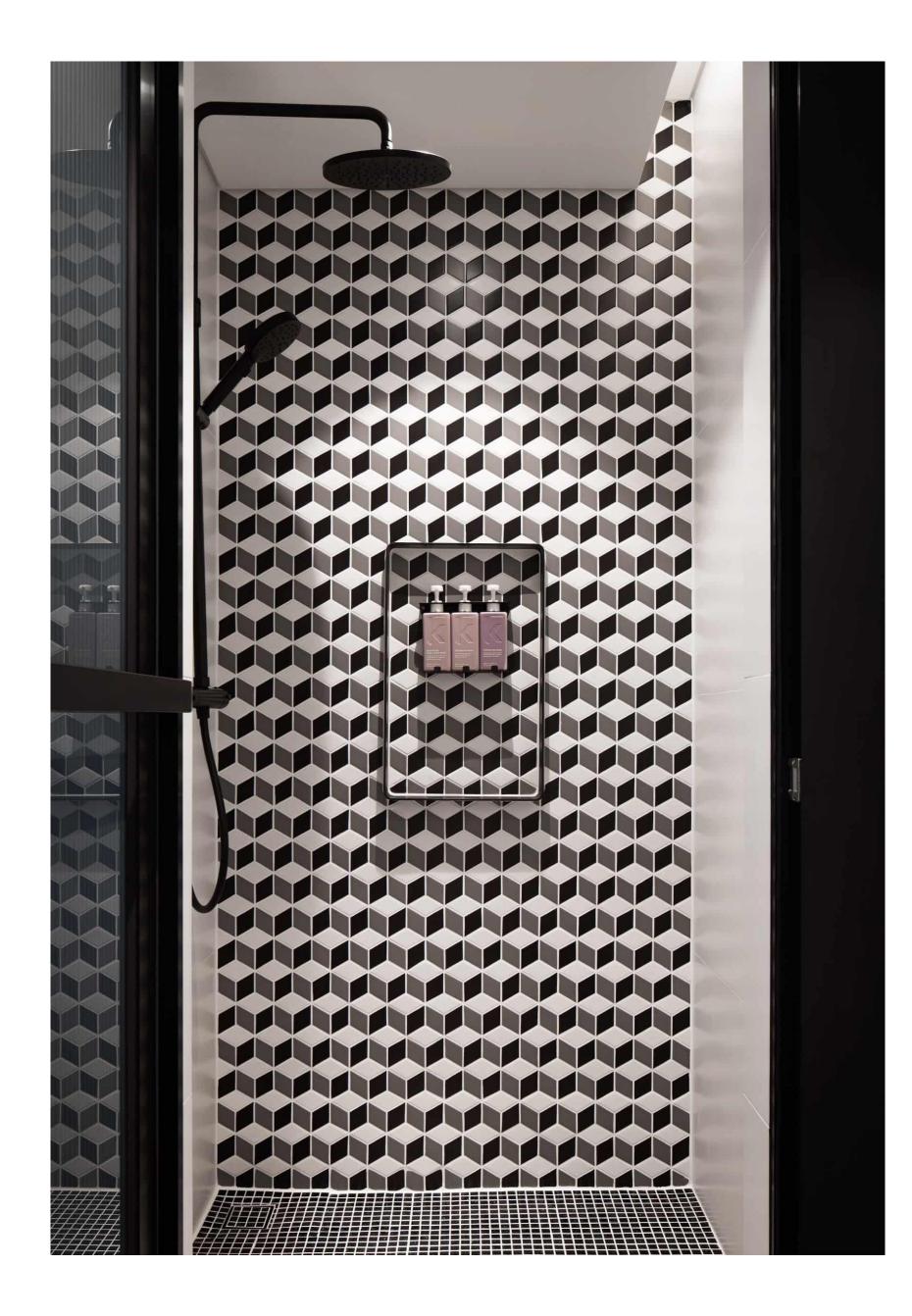
Skillfully mixing and match different qualities of materials, combining big name designer pieces with off the shelf designs.

#### Small rooms with high-end bedding & amenities

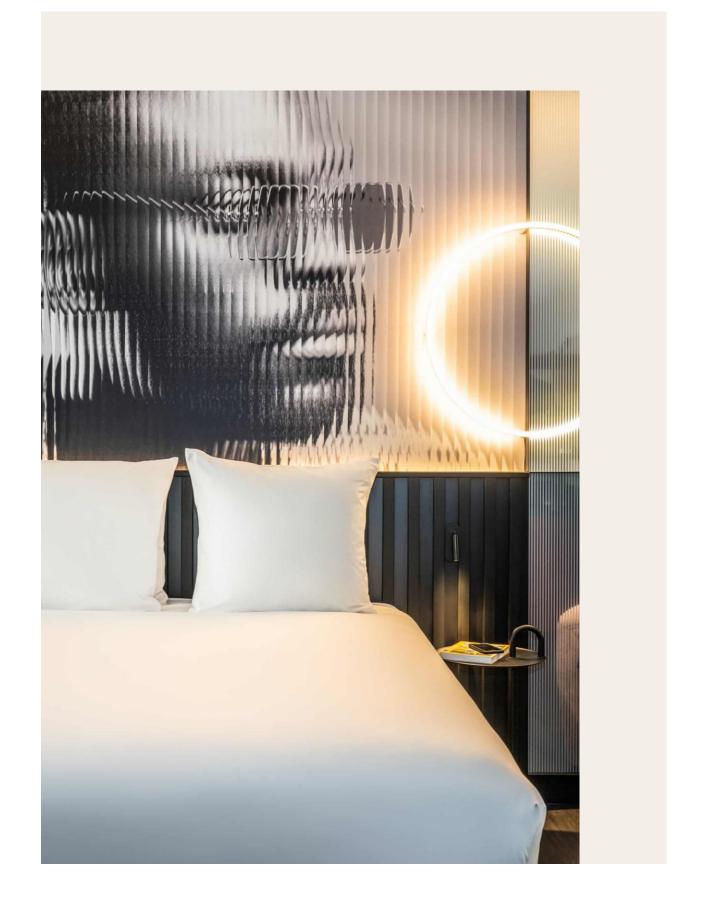
TRIBE rooms can be as small as 17sqm, but offers luxury quality bedding & amenities.

#1 Room

GSS\* score at 63 vs competitors 59



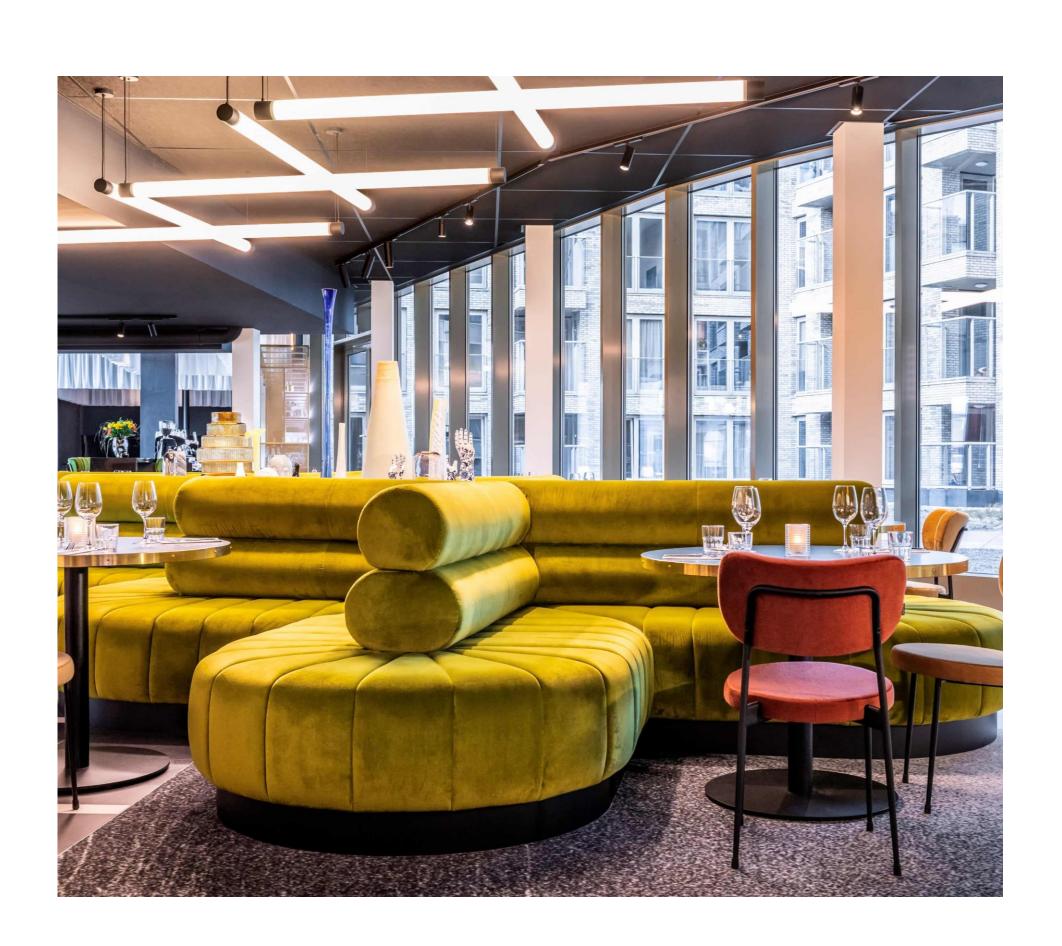
## Bespoke design that feels high-quality without high cost



A rich, textural and layered environment is created whilst feeling expensive and high quality without high cost

With a dynamic use of pattern, colour and unexpected material composition









USP #2

#### TRIBE makes everything easy



#### Lifestyle Restaurant concepts

TRIBE's culinary offer is adapted to each location, with delicious concepts including American diner, Pan asian, Californian or Italian.

#### 24/7 grab & go offer

A midnight sandwich or a bottle of wine to the room? A juice for the road? TRIBE offers a range of sweet snacks and savory bites – made in-house or with local partners as well as a range of drinks around the clock to the hotel guests.

#### Everything you need in your room

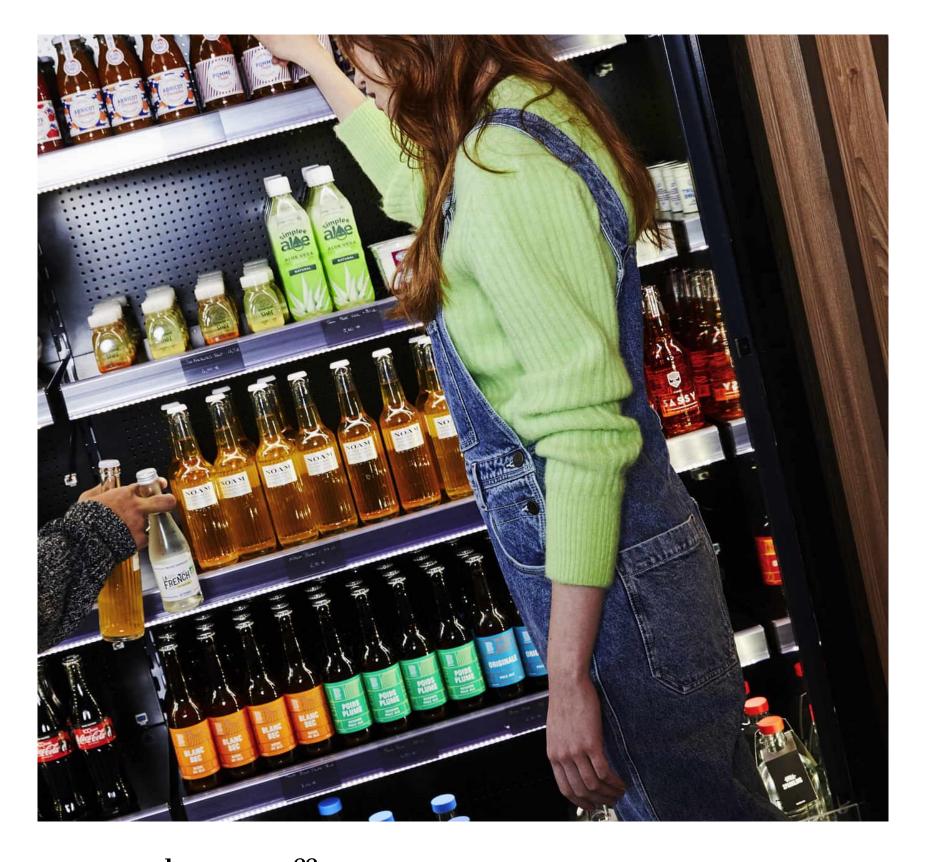
TRIBE is for everyone, every day, and we make sure they get what's important, like Mirroring enabled TVs and a personal steamer making sure guests can freshen up their attire before the meeting.

#### #1 Value

GSS\* score at 83 vs competitors 79



Everything you need in your room

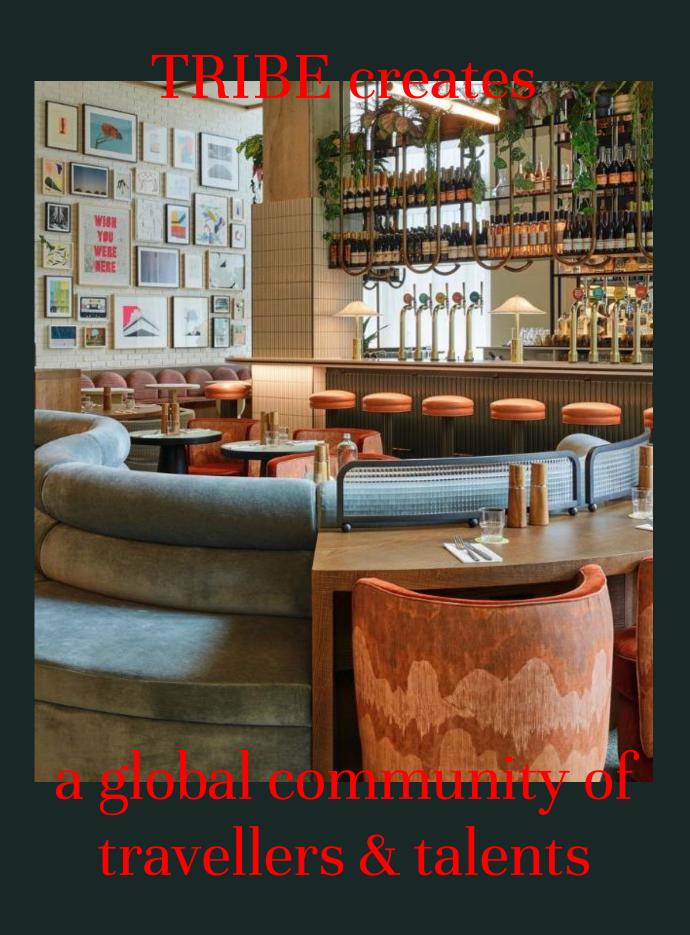


24/7 grab & go offer

#### Lifestyle Restaurant concepts



USP #3



#### Relaxed social hub

The social hub is never just another hotel lobby, it can be what the guests needs it to be. Whether it's an office or meeting space for the day, or perhaps a relaxed living room to hang out in.

#### **Brand Culture**

Friendly, authentic and relaxed welcome. Service at TRIBE follows high-standard and it's animated by passionate teams sharing the TRIBE vibe.

Brand Programme
TBD in 2025

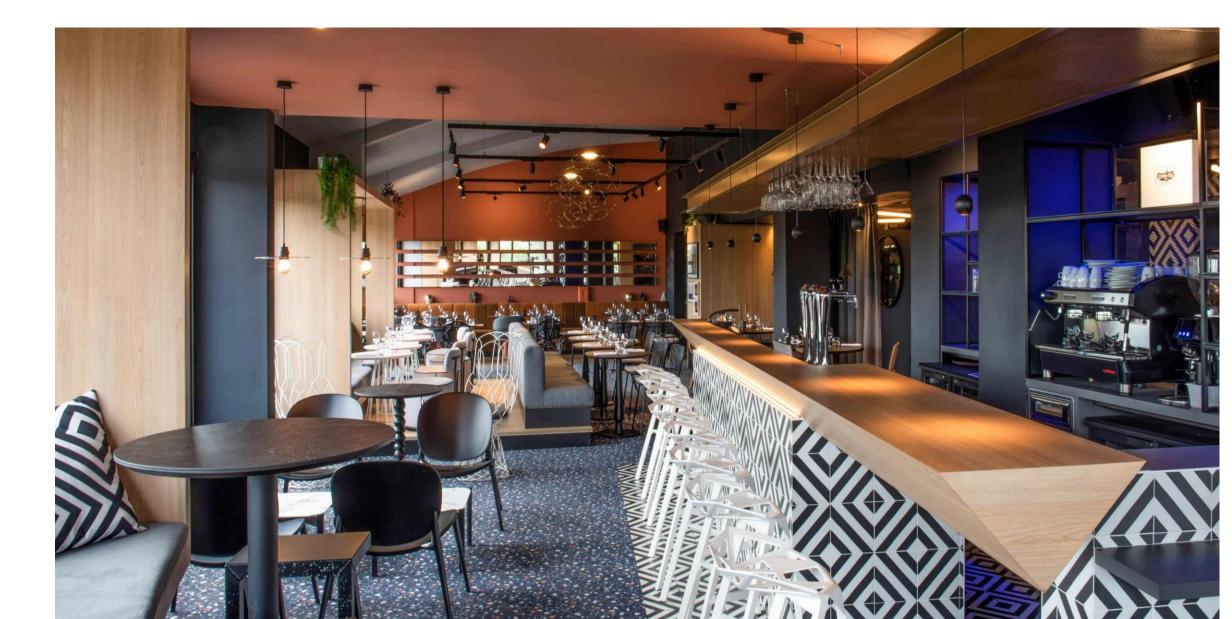
#1 Vibe

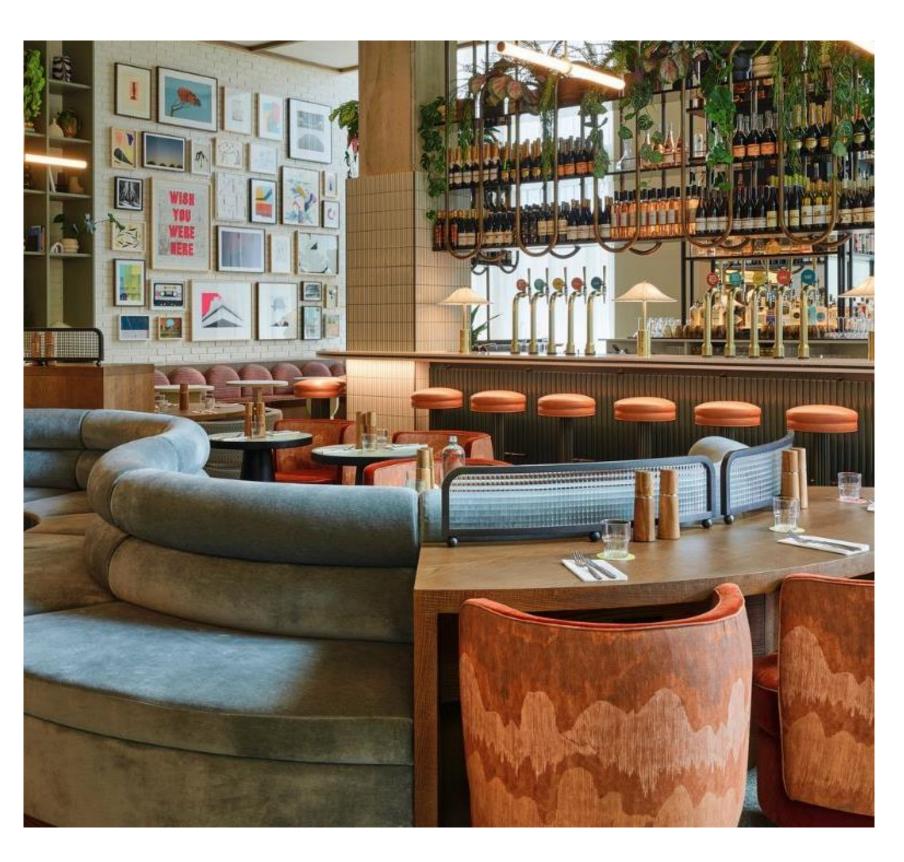
GSS\* score at 87 vs competitors 88



**Brand Culture** 



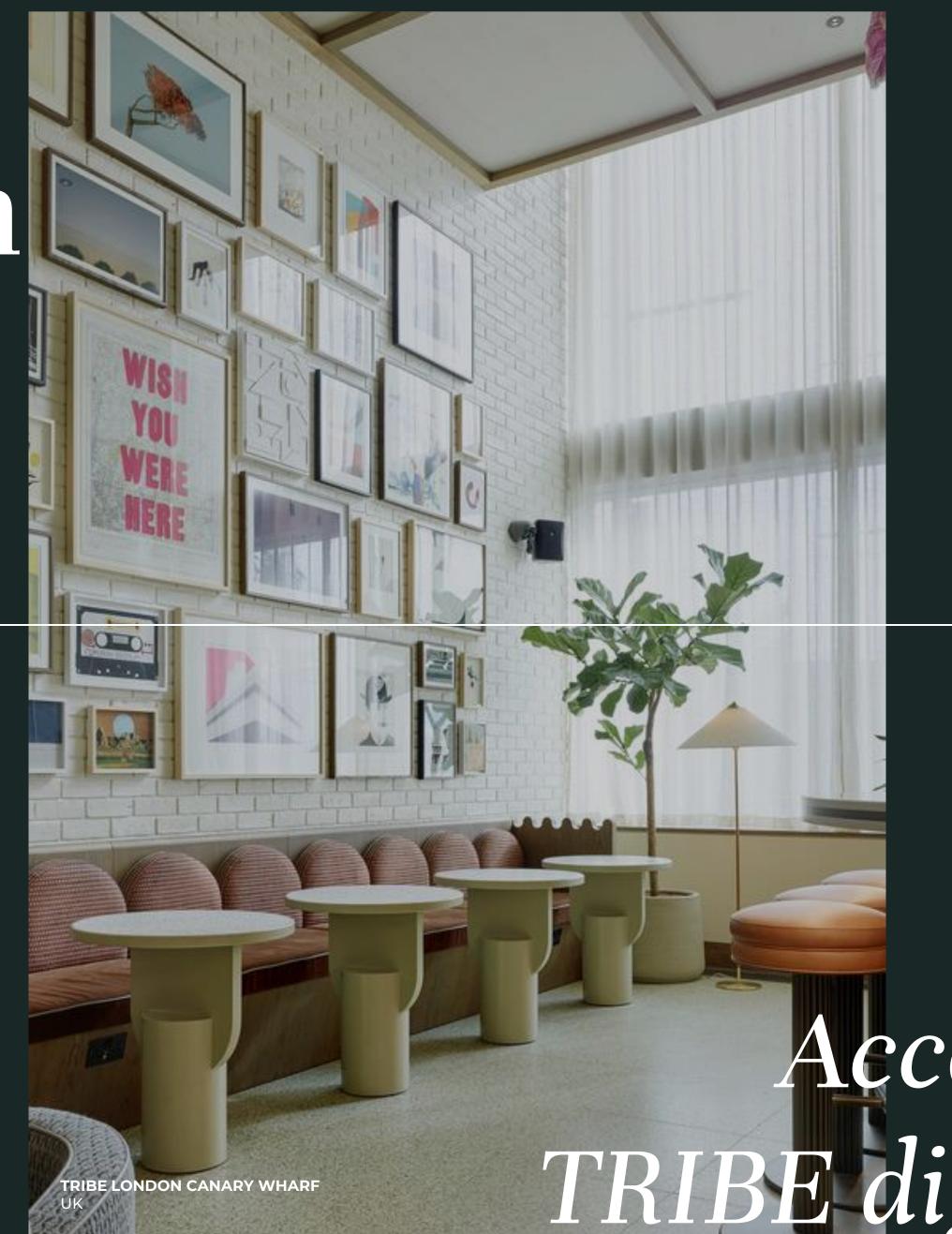




Relaxed social Hub

# Powerful distribution eco-system

Chapter



UJ

Accor eco-system, TRIBE digital footprint

## Connect your hotel with Accor 360° solutions from day 1

**SALES** 

#### Largest global sales office

450+ sales professionals across 34 countries, covering 80% of the globe

#### Large B2B clients portfolio

15K regional & strategic accounts, generating 45% topline of Accor global network

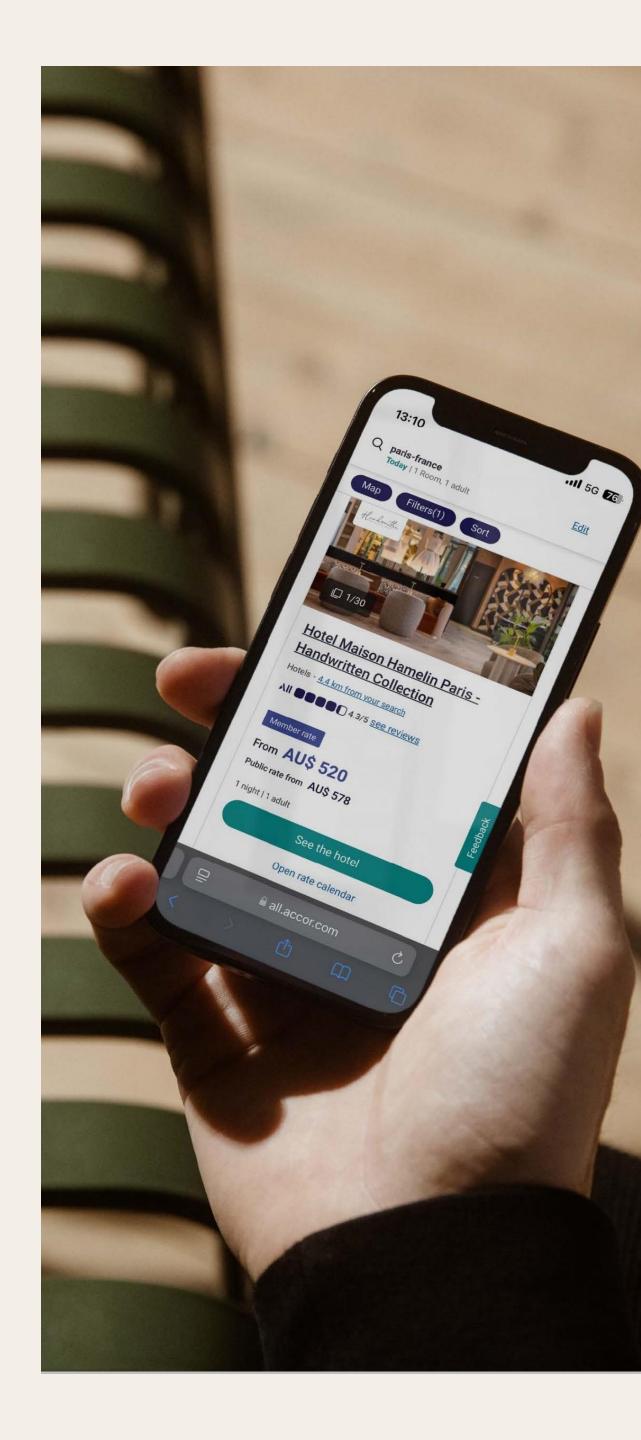
**DISTRIBUTION & DIGITAL MARKETING** 

## Robust and powerful distribution system

110 countries, 140+ global & local connectivity partners and All.com available in 19 languages

### Secured hotel business & cost control

2/3 of web direct revenue generated by owned channels



P25 **T** 

LOYALTY

#### Widest & most diversified international network

100M members worldwide and 100+ global & local partnerships

#### Strong return on investment

3.3x higher incremental net revenue than loyalty cost to hotels

**REVENUE MANAGEMENT** 

100+ local certified experts

Managing performance and optimisation of revenue and profitability

Powerful data-driven RMS

Resulting in +1 to +5% RevPAR

#### TRIBE DIGITAL FOOTPRINT

#### Boost direct sales with TRIBE digital footprint

Brand website https://tribehotels.com/en/

 $\text{@tribe\_hotels} \quad 17.5K$ 

**FOLLOWERS** 

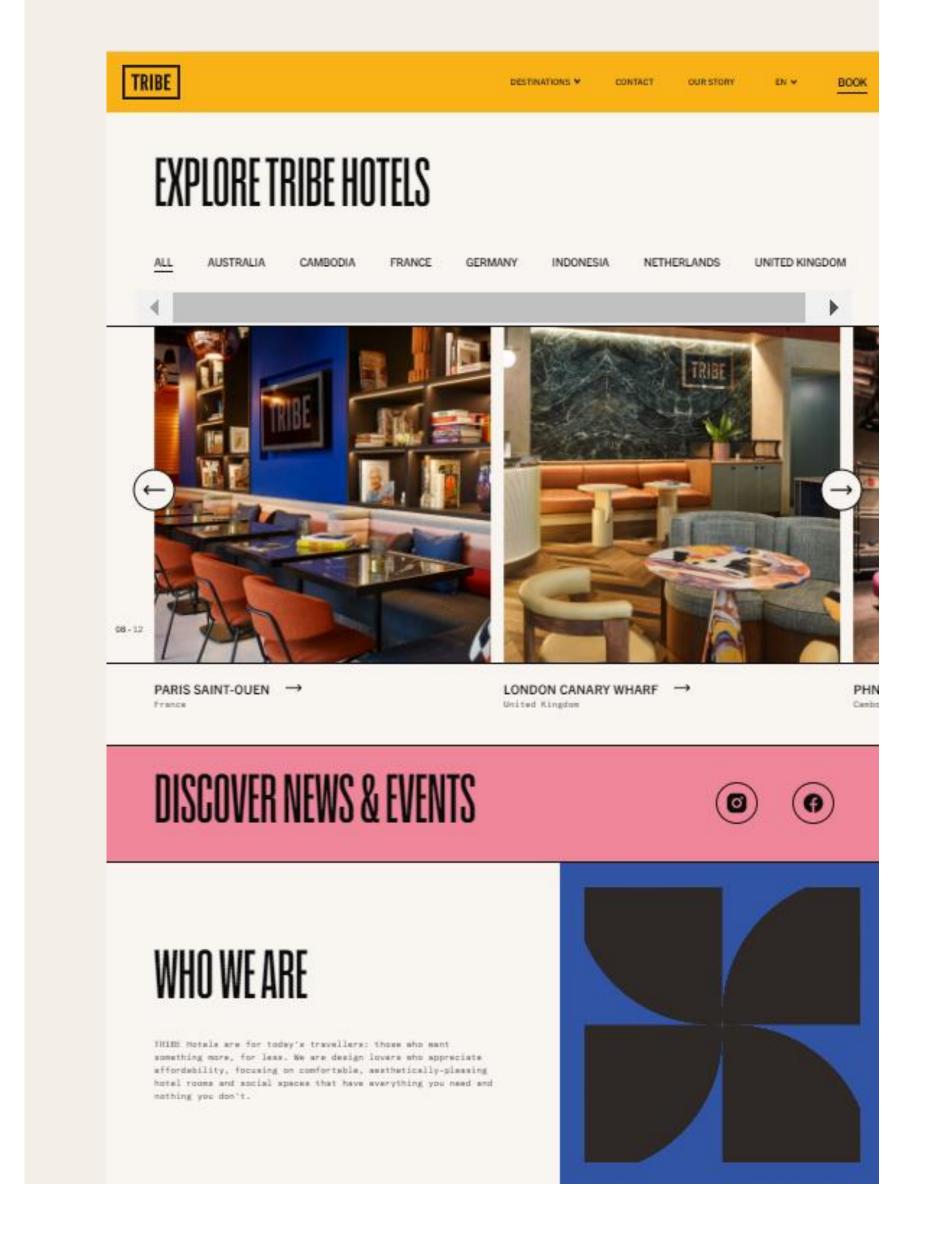
TRIBE Hotels

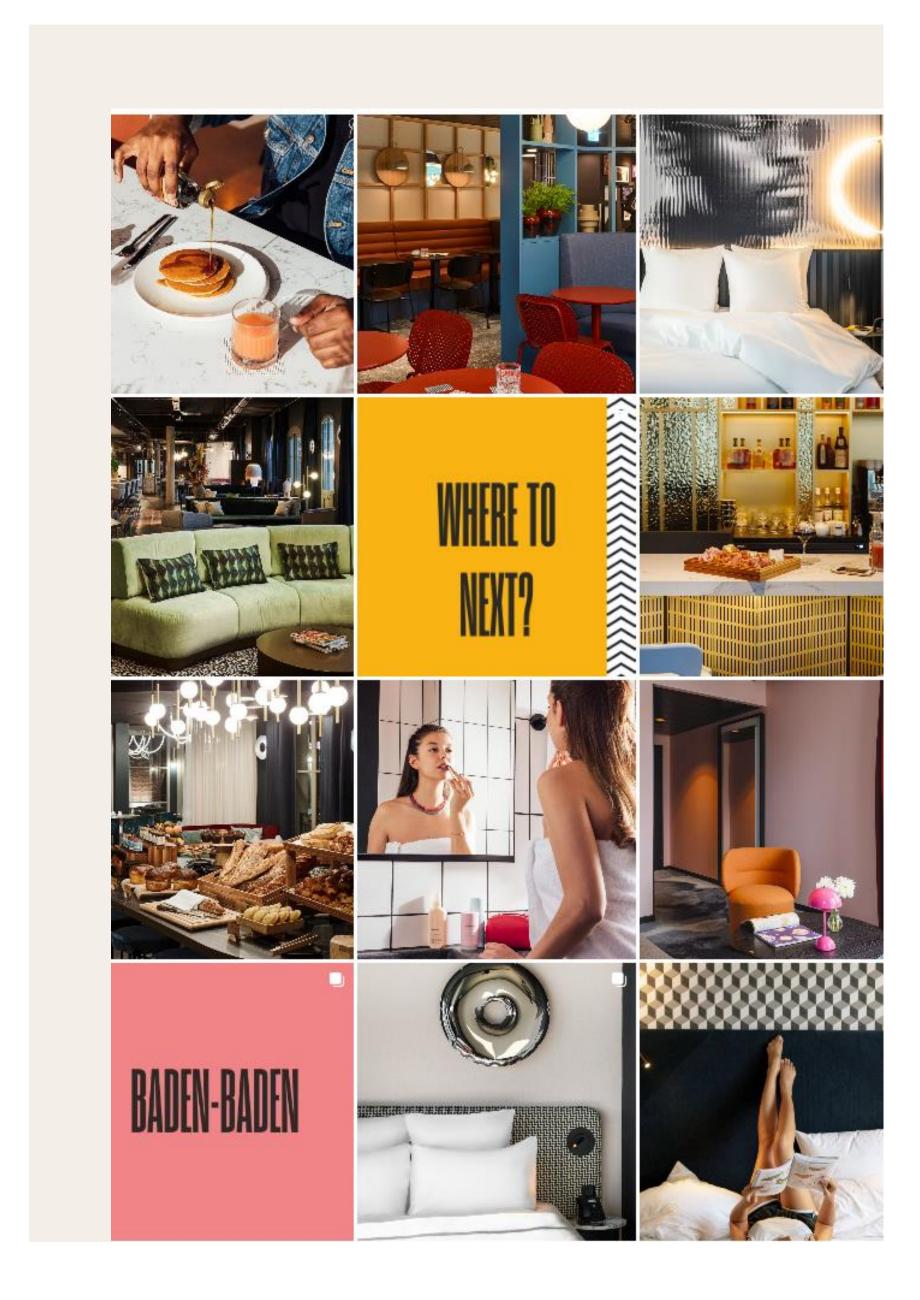
12K

**FOLLOWERS** 

TRIBE hotels

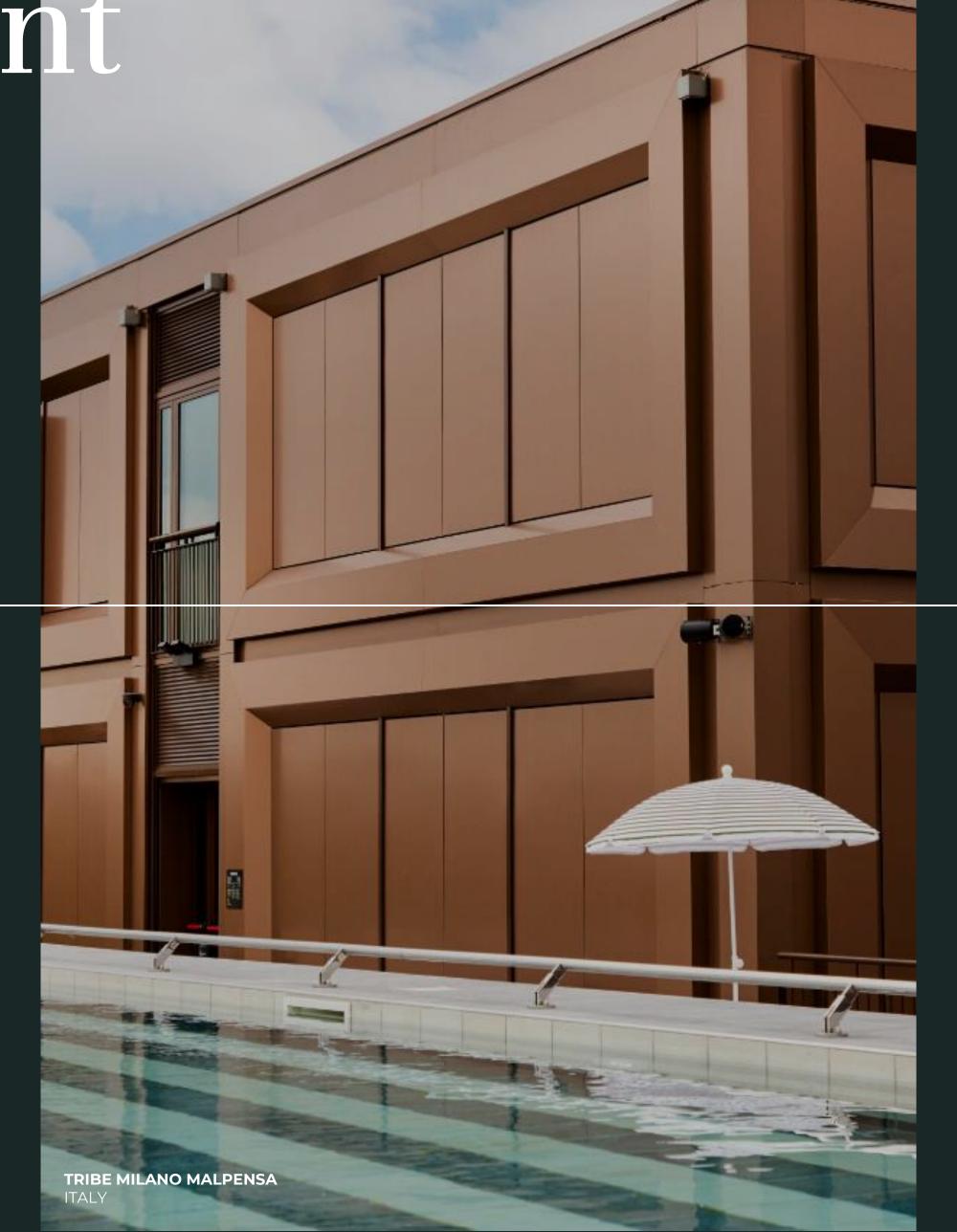
10,5K **FOLLOWERS** 





Development Criteria

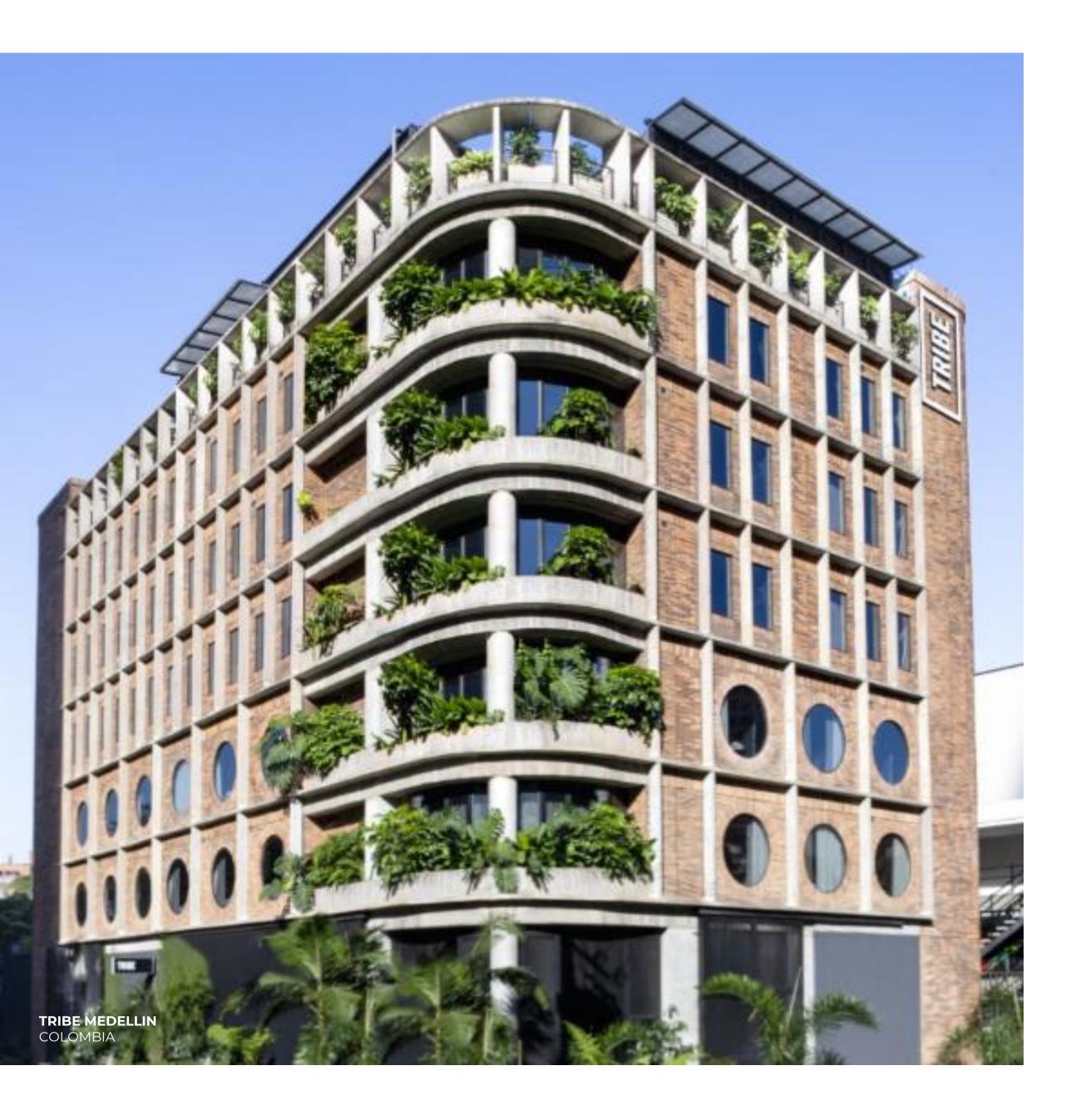
Chapter



01

Hotels
Extended Stay
Mixed-Use

A



#### HOTELS

#### Hotels Development Criteria

TRIBE hotels fit equally new builts and conversions projects

			/1\
EU	7	_	
	v		<b>\</b> - /

NUMBER OF KEYS	120+
ROOM SIZE	17-22 SQM
TGFA	35-45 SQM

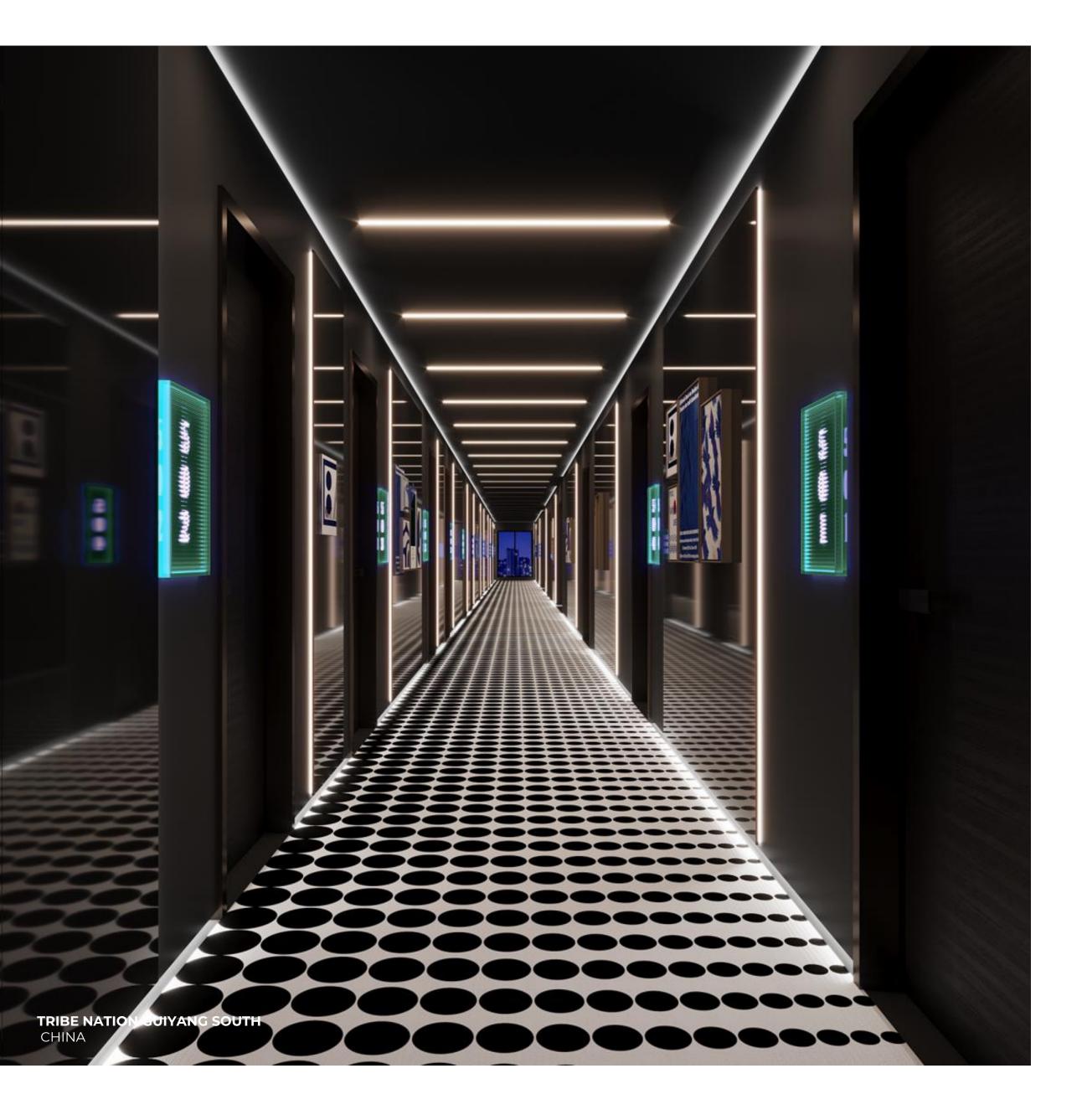
(1) Incl.AAA ultra city center + historic conversion WW

#### **MUST-HAVES**

Breakfast Buffet Coffee shop by day Cocktail bar Grab & Go Restaurant offer Work in the social hub

#### **NICE-TO-HAVES**

Additional bespoke bar Wellness area or Spa Swimming Pool Fitness Co-working dedicated area Meeting Center Retail Shop Family Room or Connecting Room



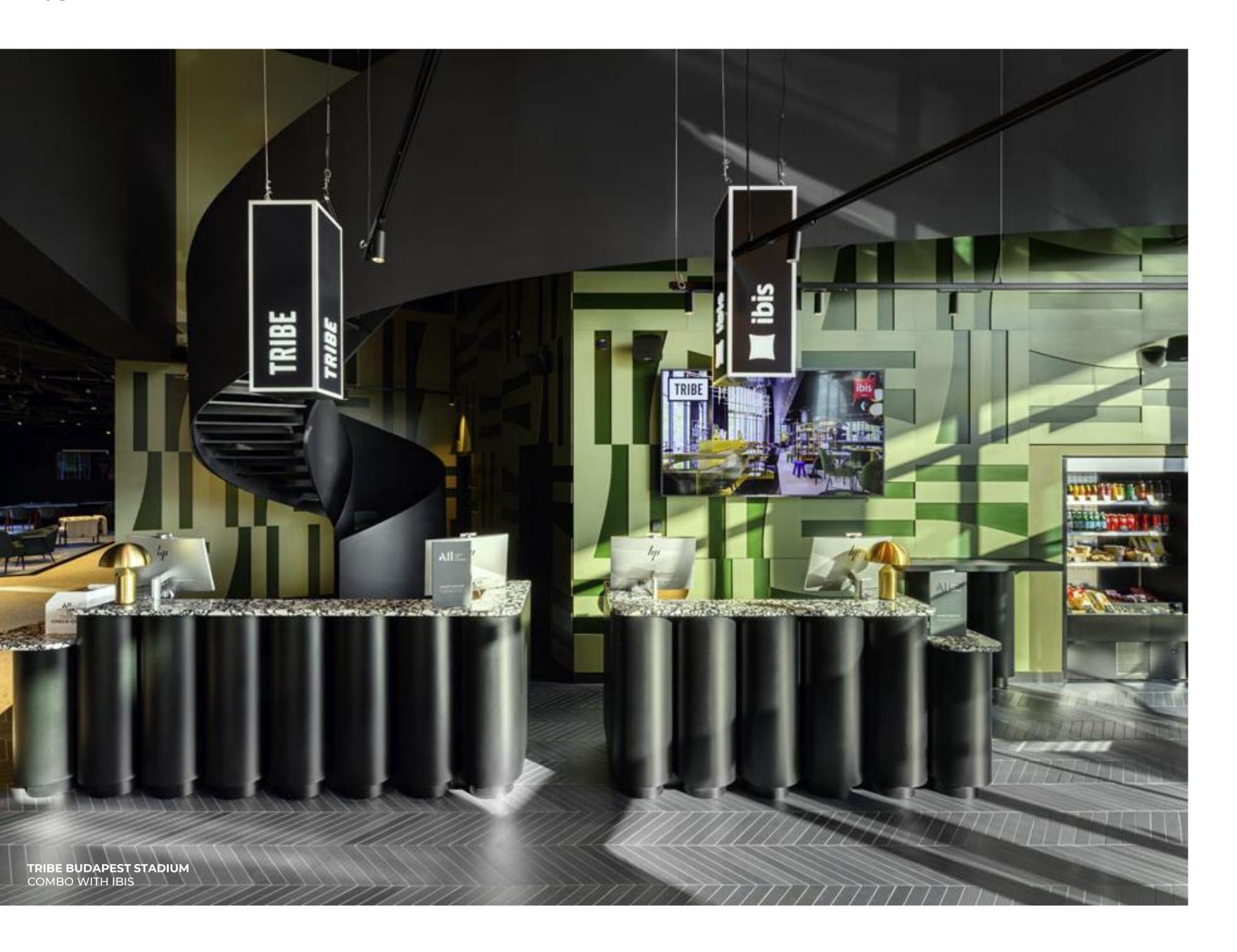
**EXTENDED STAY** 

#### Extended Stay Development Criteria

	WW	
NUMBER OF KEYS	100-20	00
	Guest Room (Standalone Living)	20 sqm
ROOM SIZE	Studio	25 sqm
	2 Beds	35 sqm
TGFA	35 sqm	

MUST-HAVES	NICE-TO-HAVES
Looby Bar	Restaurant
Breakfast Buffet	Additional Bespoke Bar
Grab & Go	Wellness Area or Spa
Fitness	Swimming Pool
Work in the lobby	Meeting Room
Laundry Room	Co working dedicated area
	Retail Shop

Why invest - TRIBE



MIXED-USE

#### Mixed-use development key criteria

Strong ROI for mixed-use projects combining TRIBE hotel with:

EXTENDED STAY



COWORKING



 COMBO WITH ECONOMY BRAND

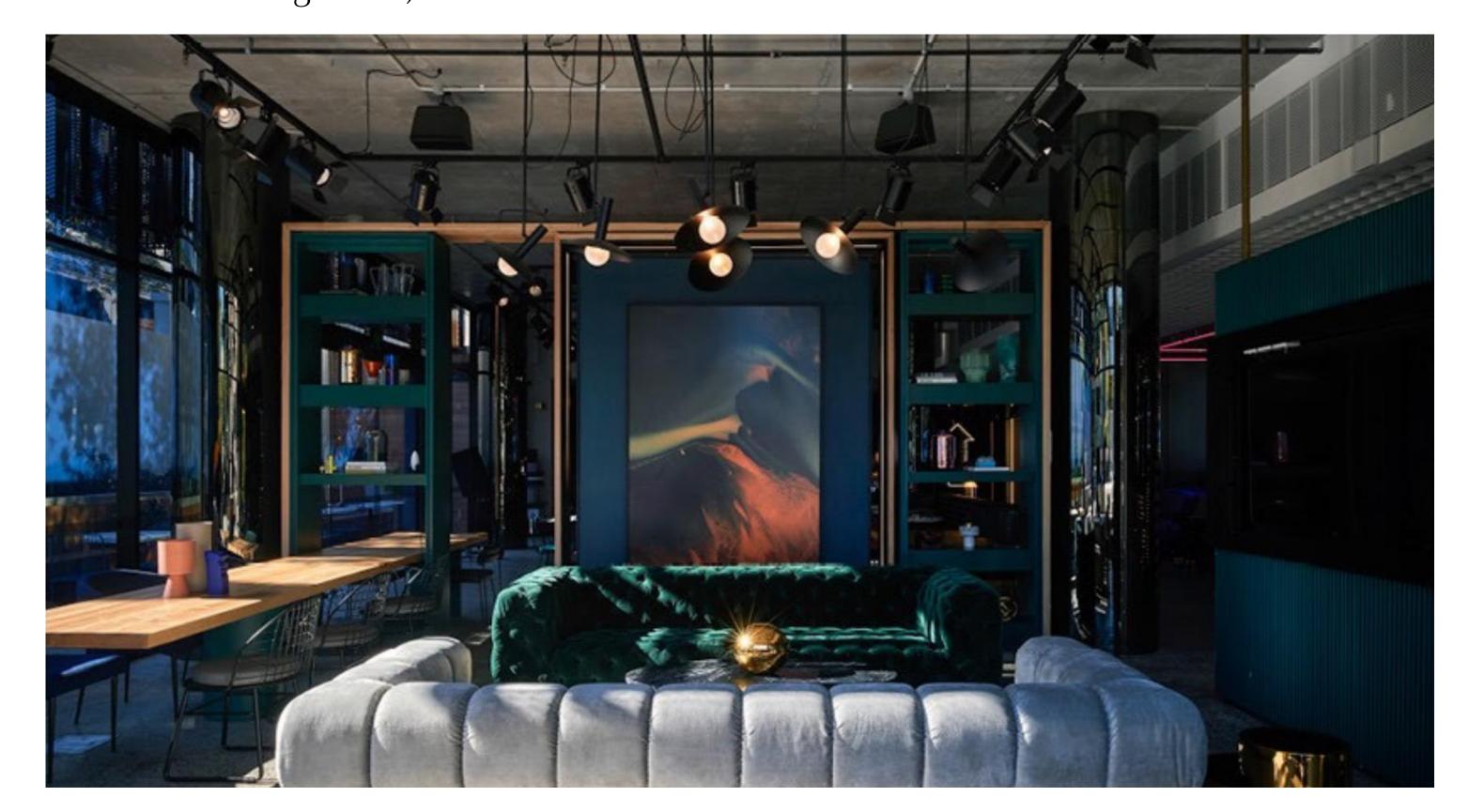


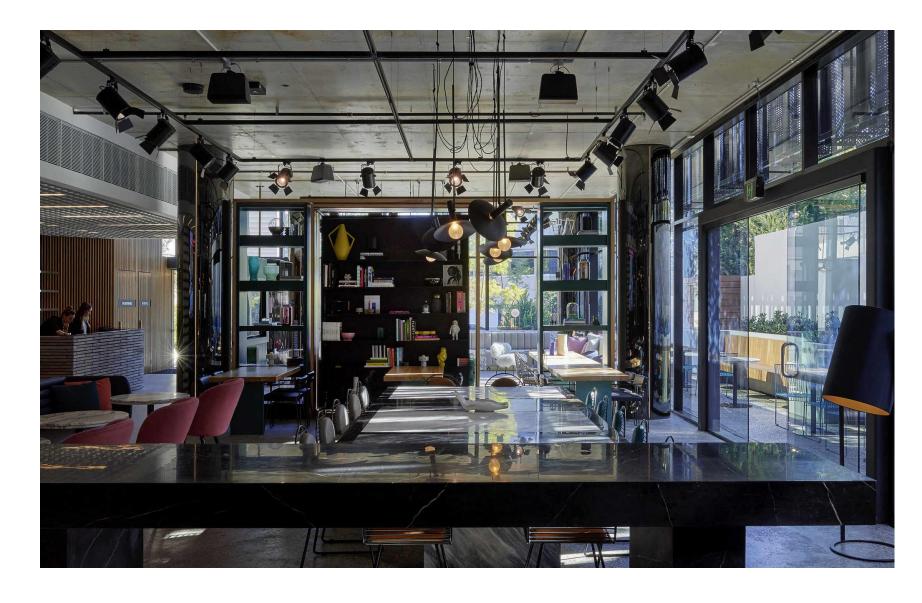
## TRIBE Network

Chapter

Urban Leisure & Resorts Airport Living Combo

#### TRIBE Perth Kings Park, Australia





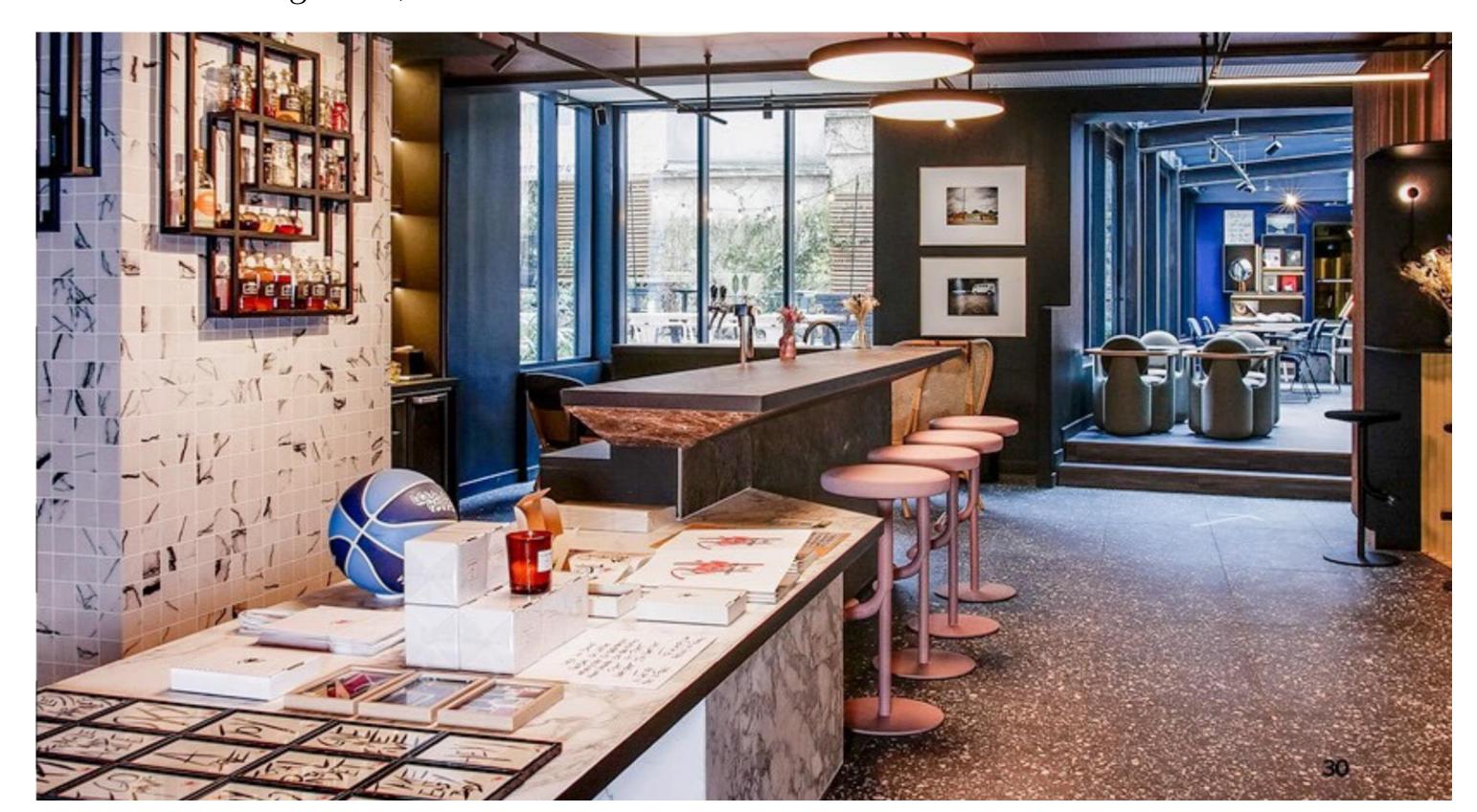
126 rooms

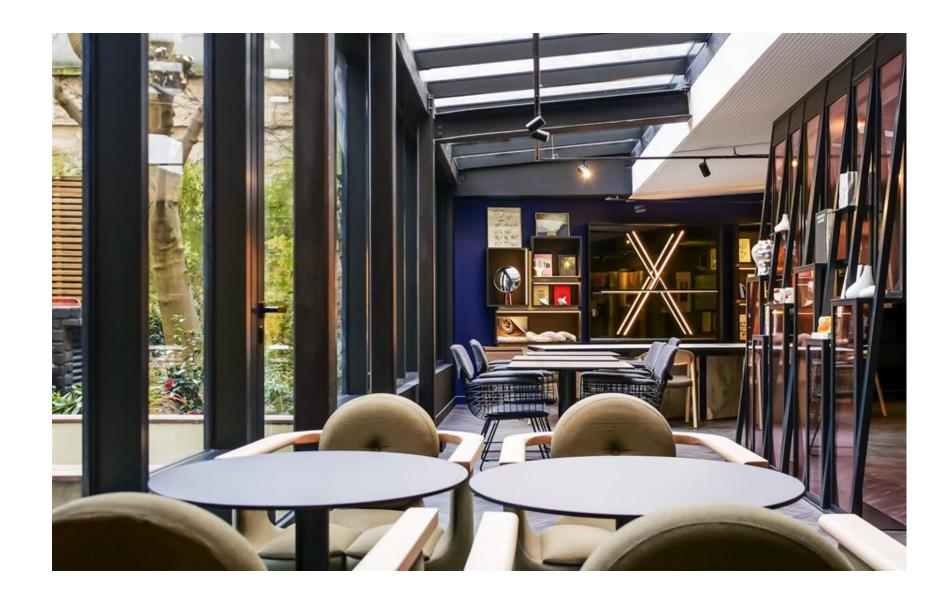


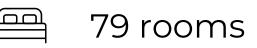
#### P33 **T**

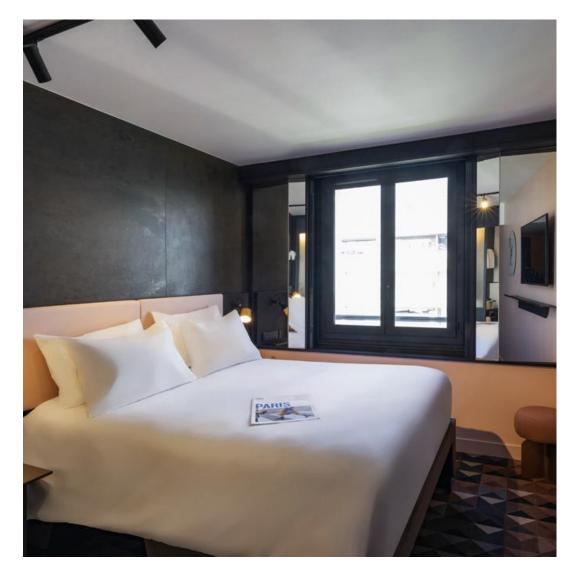
#### URBAN

#### TRIBE Paris Batignolles, France





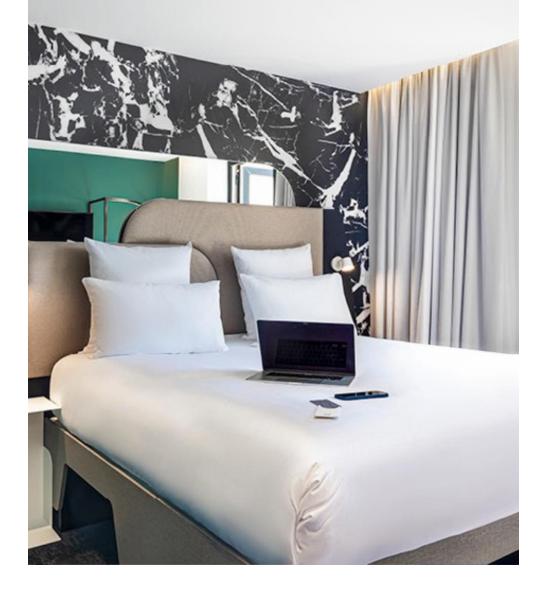




TRIBE network

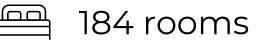
P34 **T** 

URBAN



#### TRIBE Paris La Défense, France







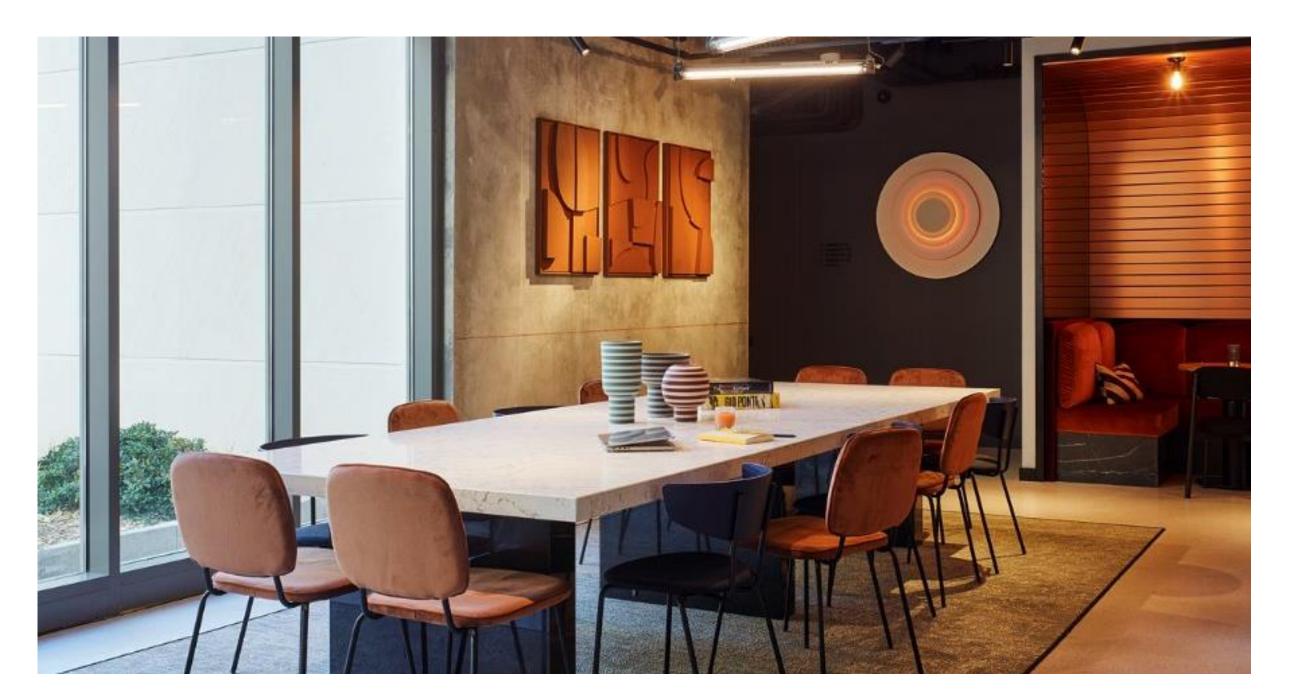
TRIBE network

P35 **T** 

URBAN



#### TRIBE Paris Saint-Ouen, France



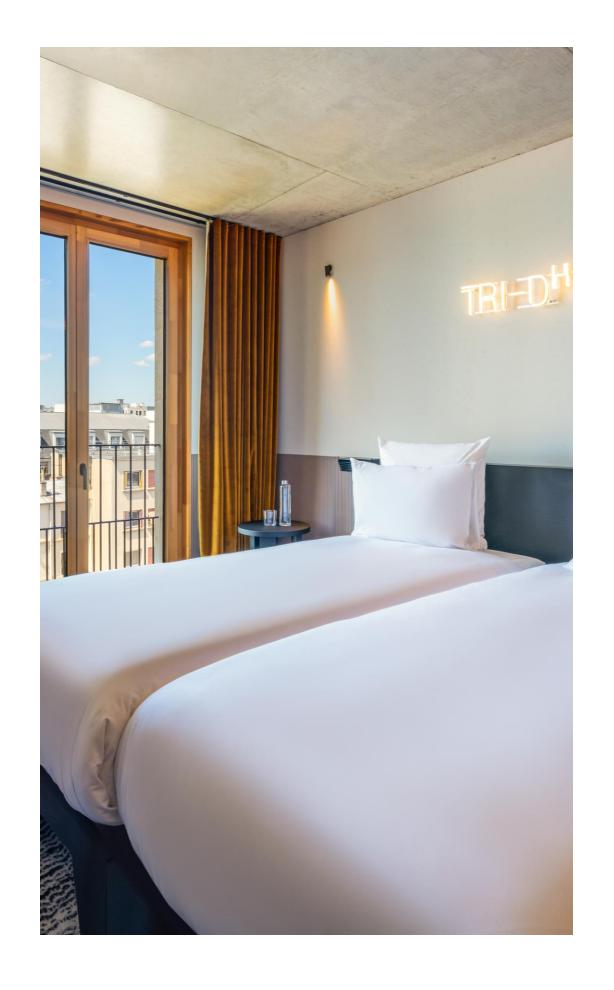


112 rooms



#### TRIBE Paris Clichy, France



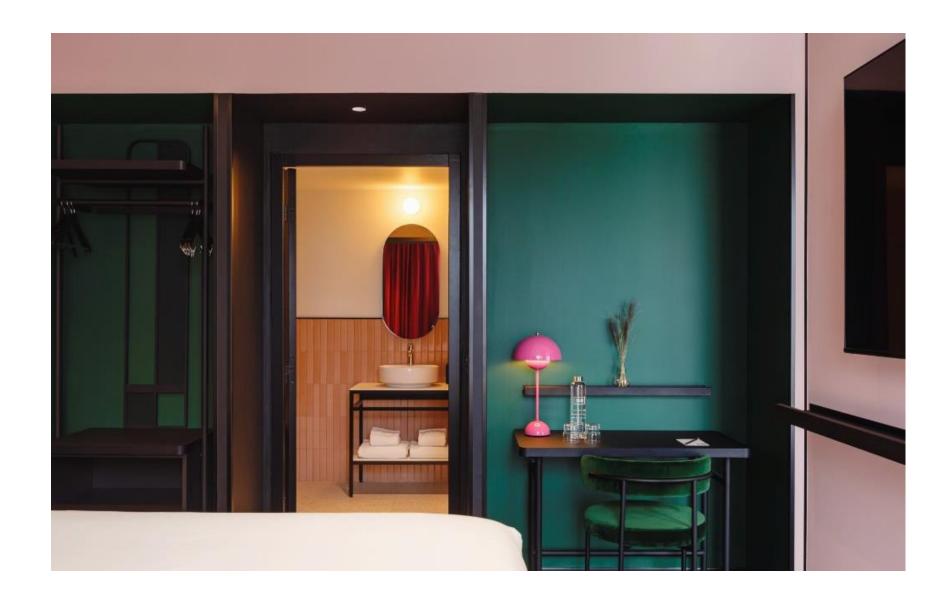




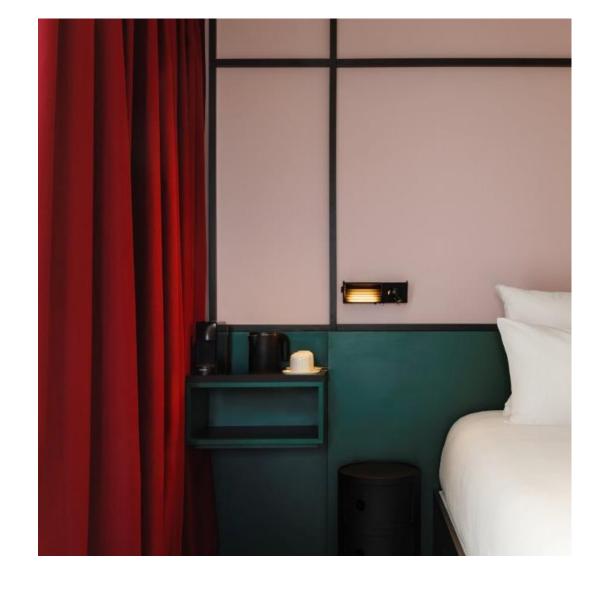


#### TRIBE Lyon, France

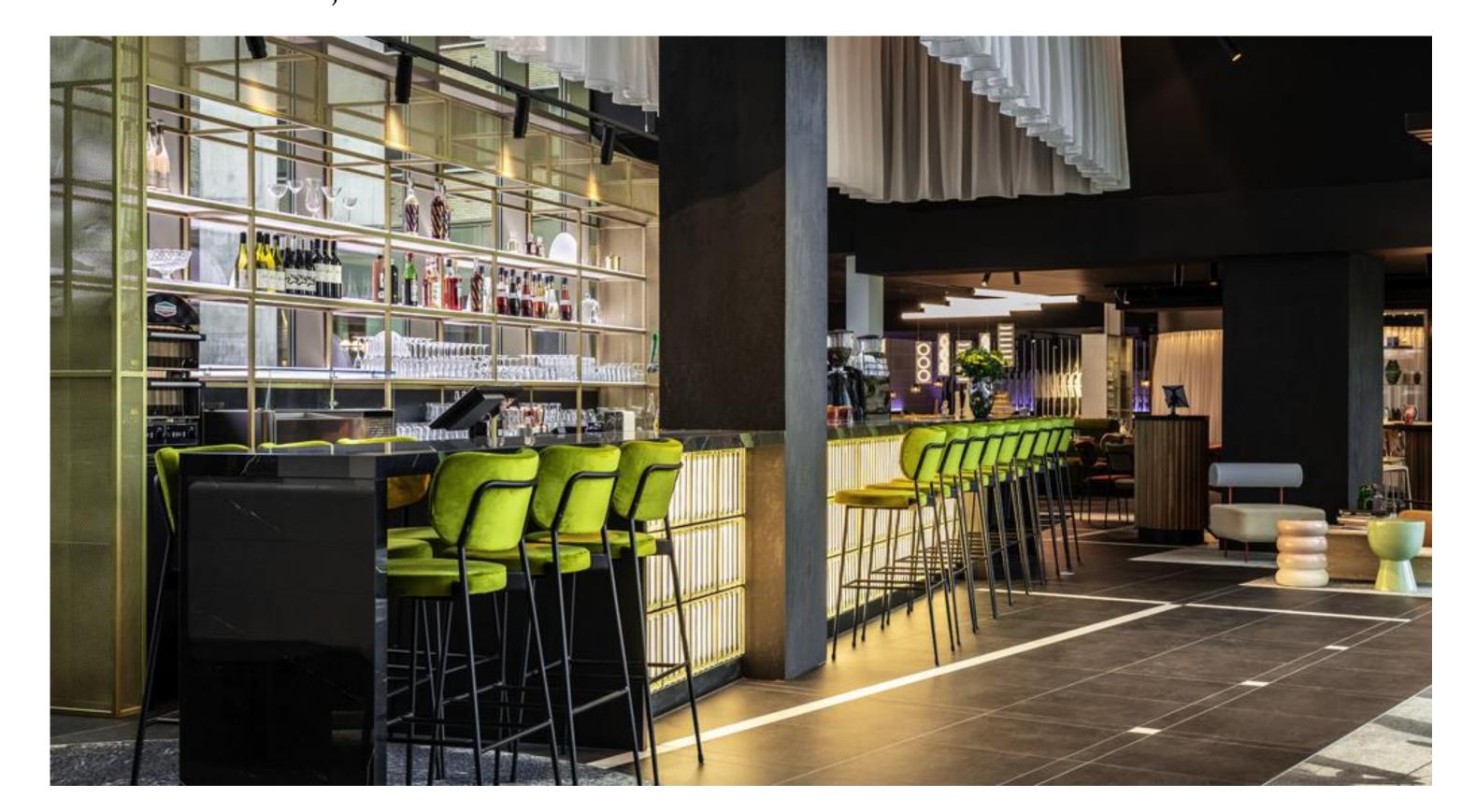


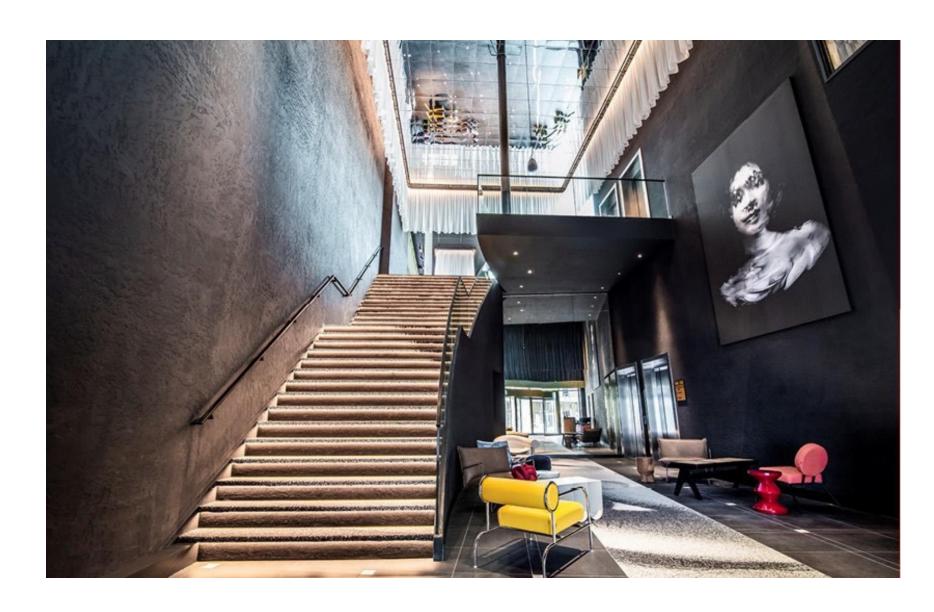


97 rooms

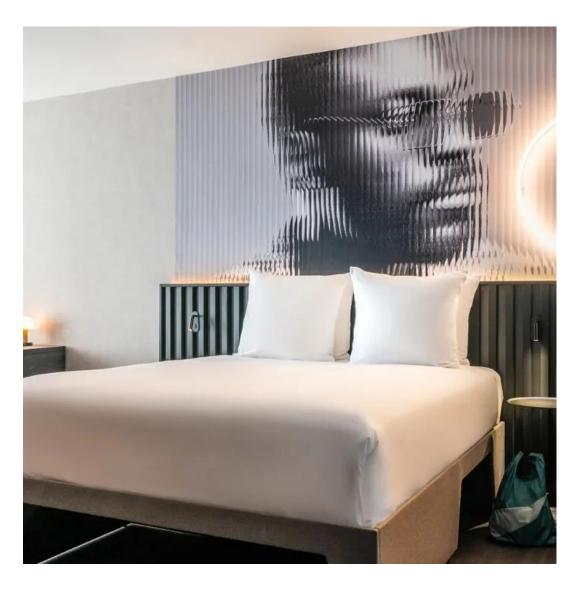


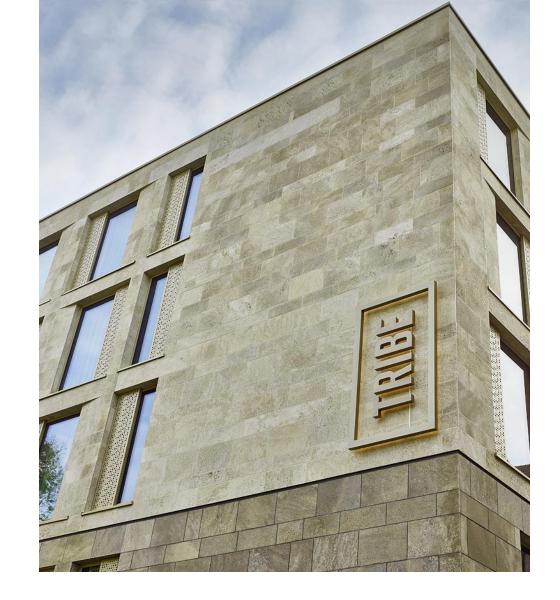
#### TRIBE Amsterdam, Netherlands



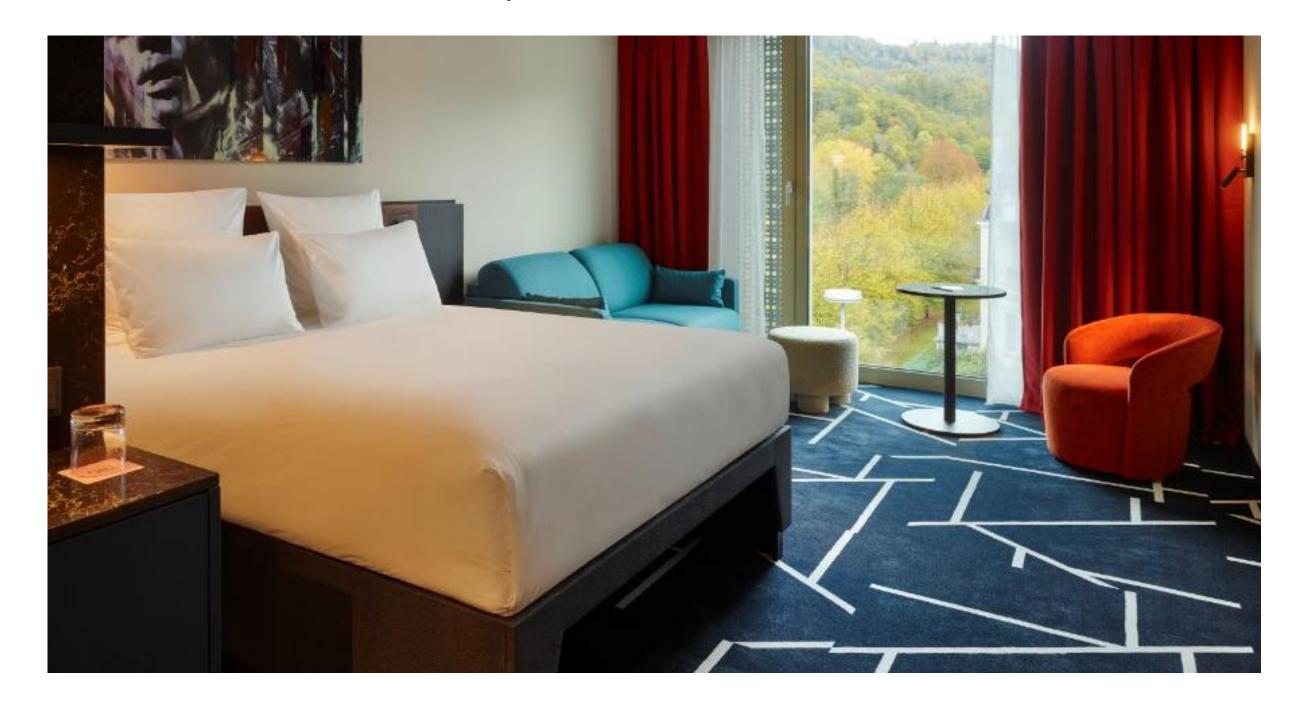


192 rooms



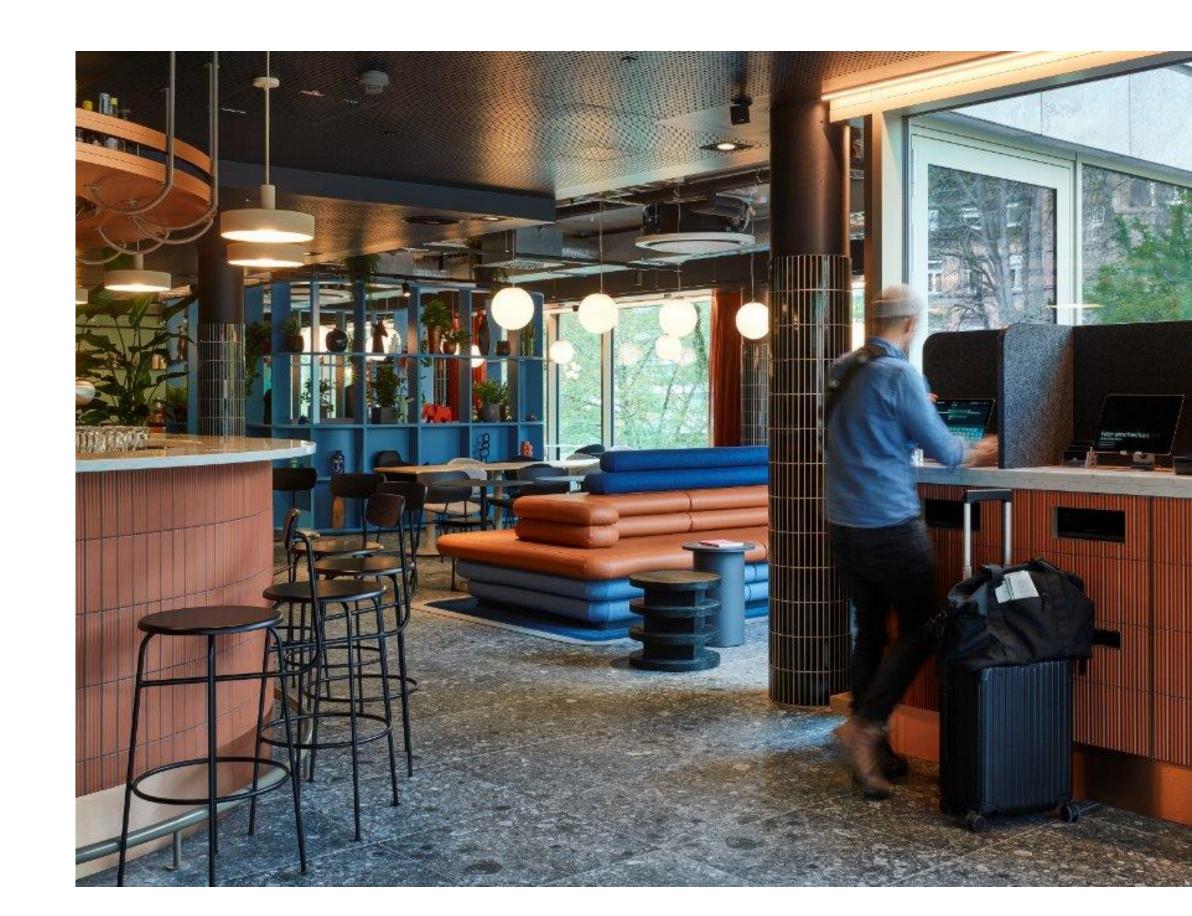


#### TRIBE Baden Baden, Germany



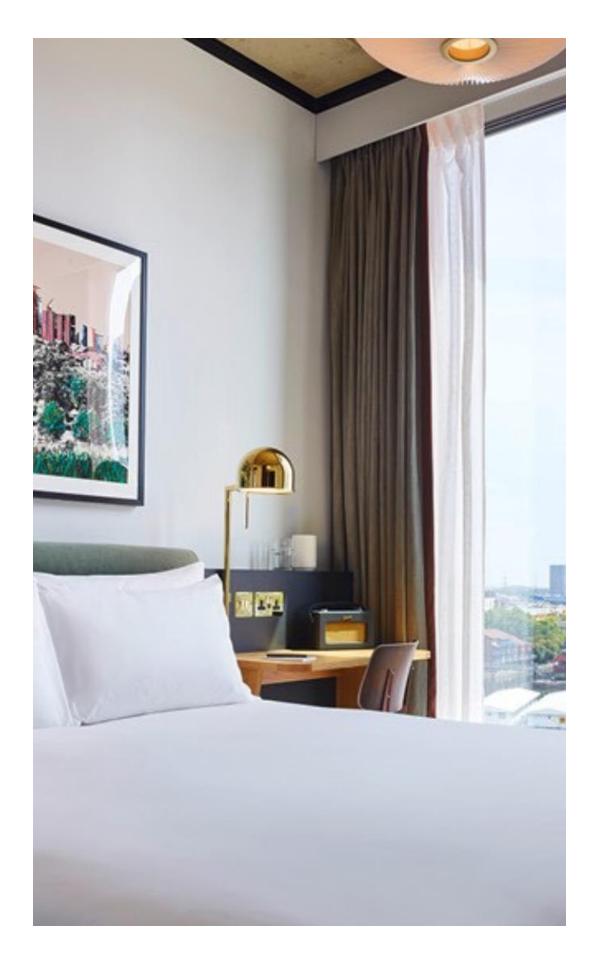


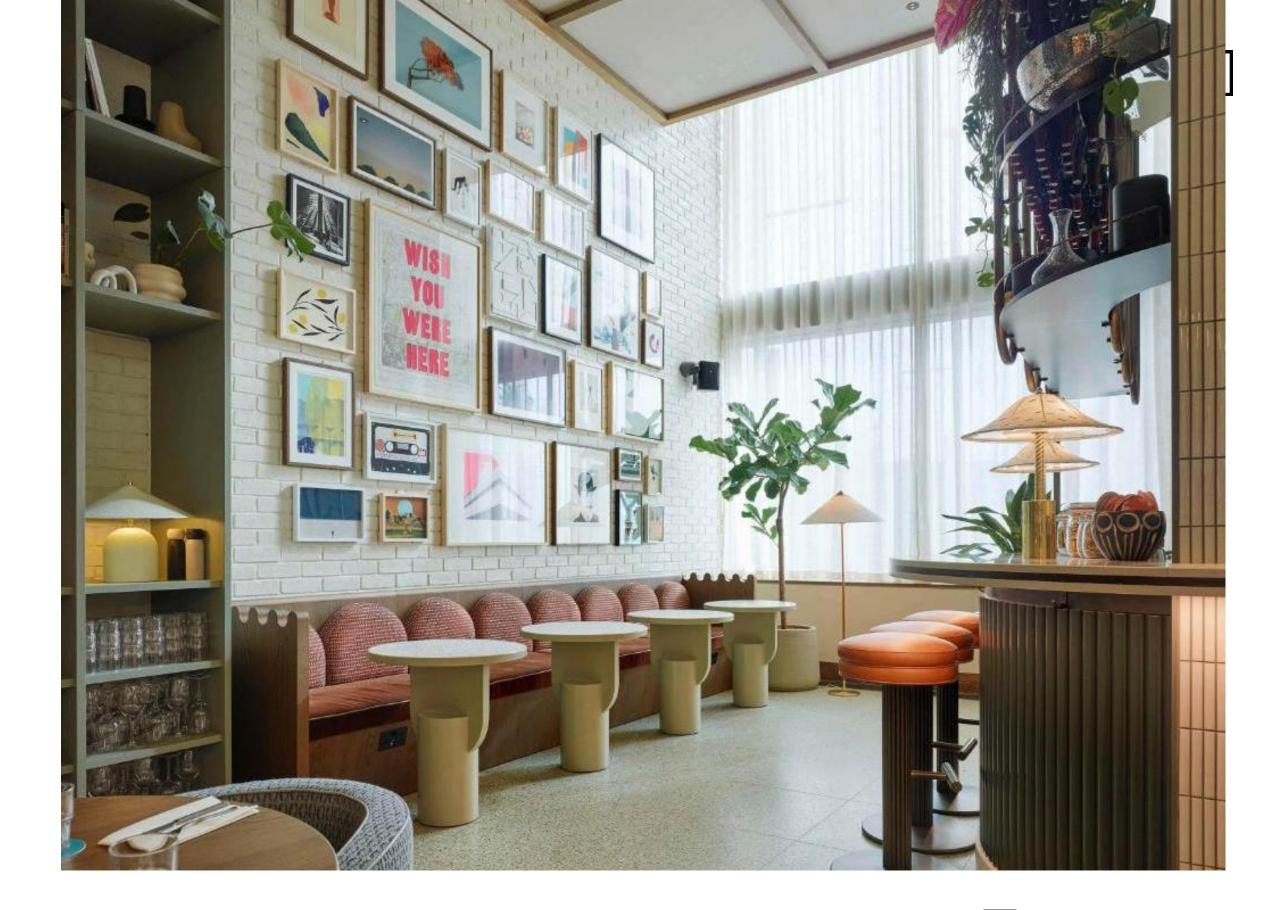
136 rooms

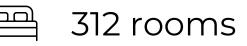


#### TRIBE London Canary Wharf, UK

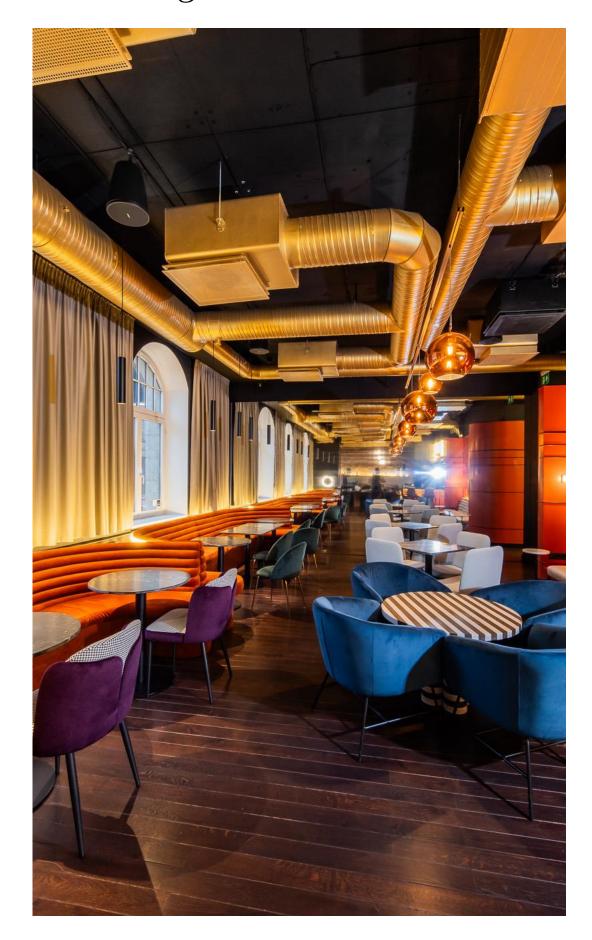


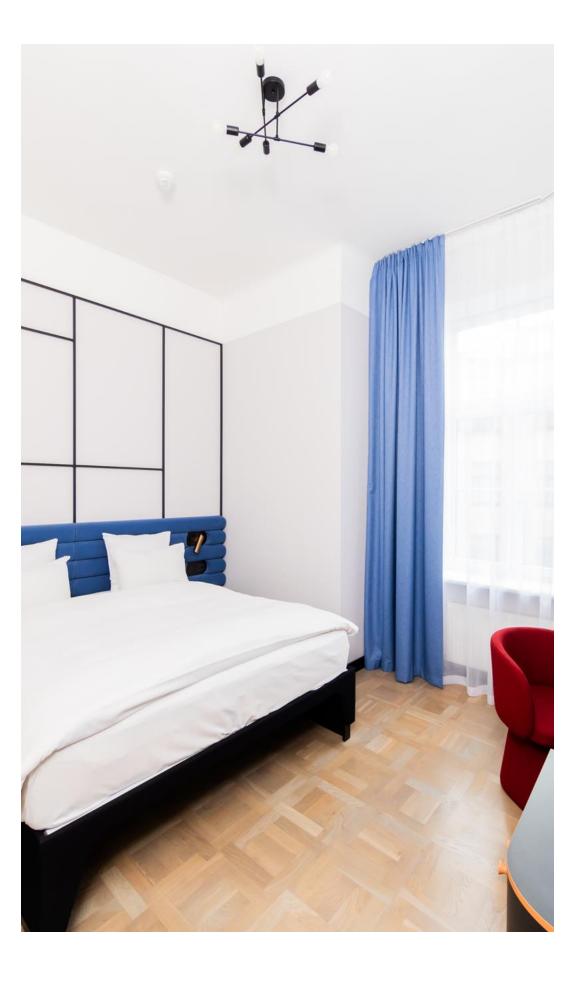


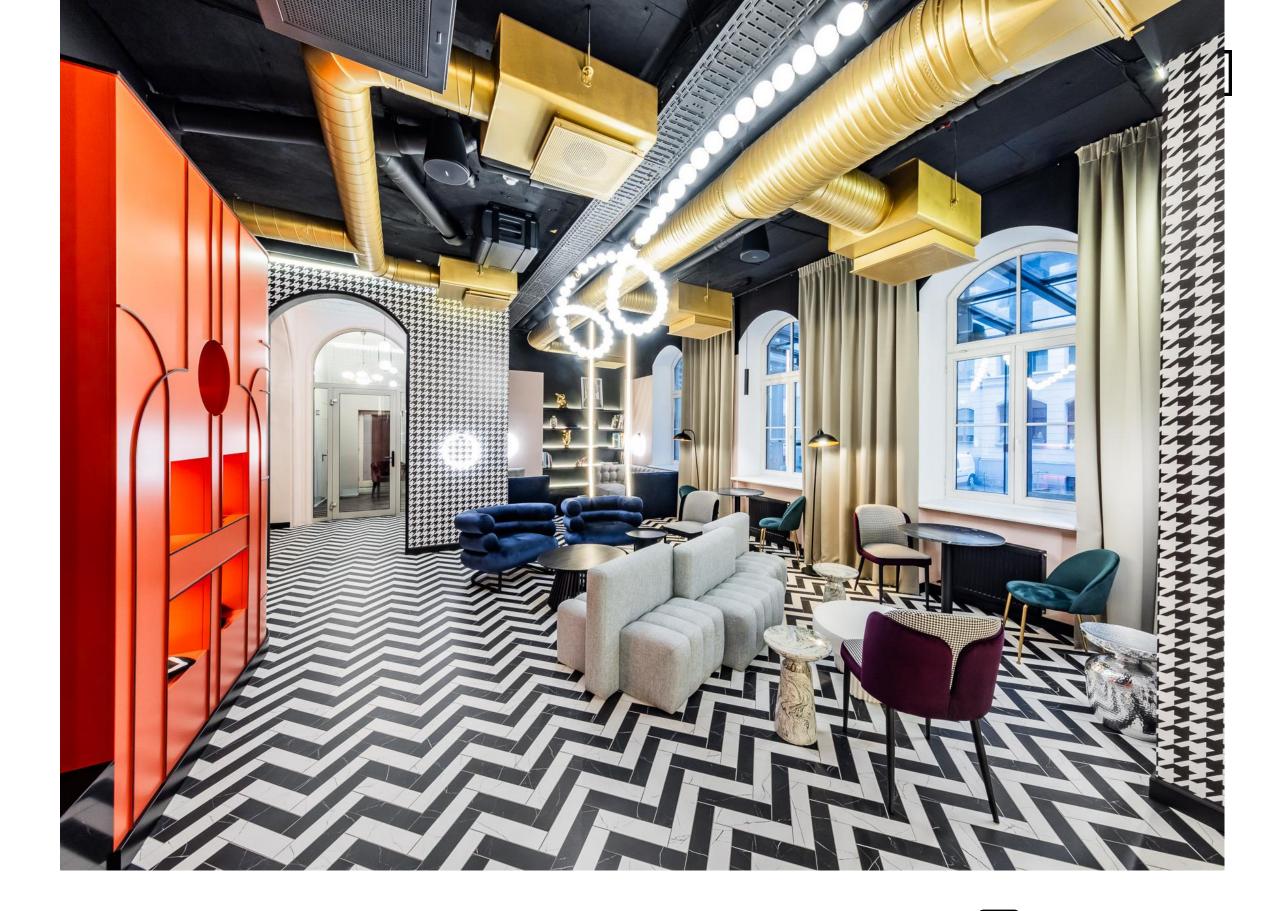




#### TRIBE Riga, Latvia

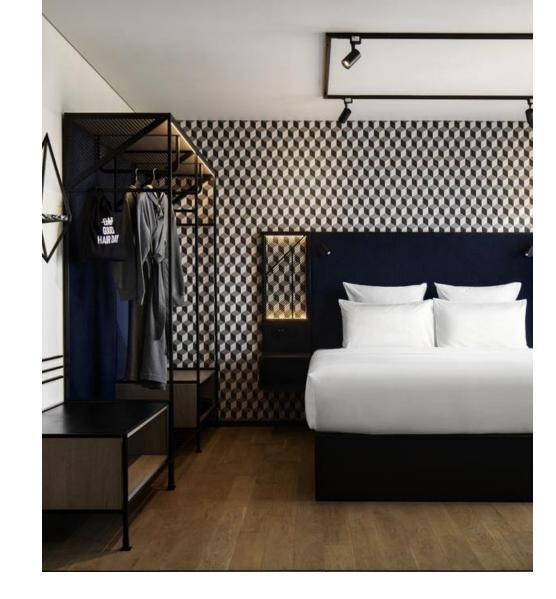




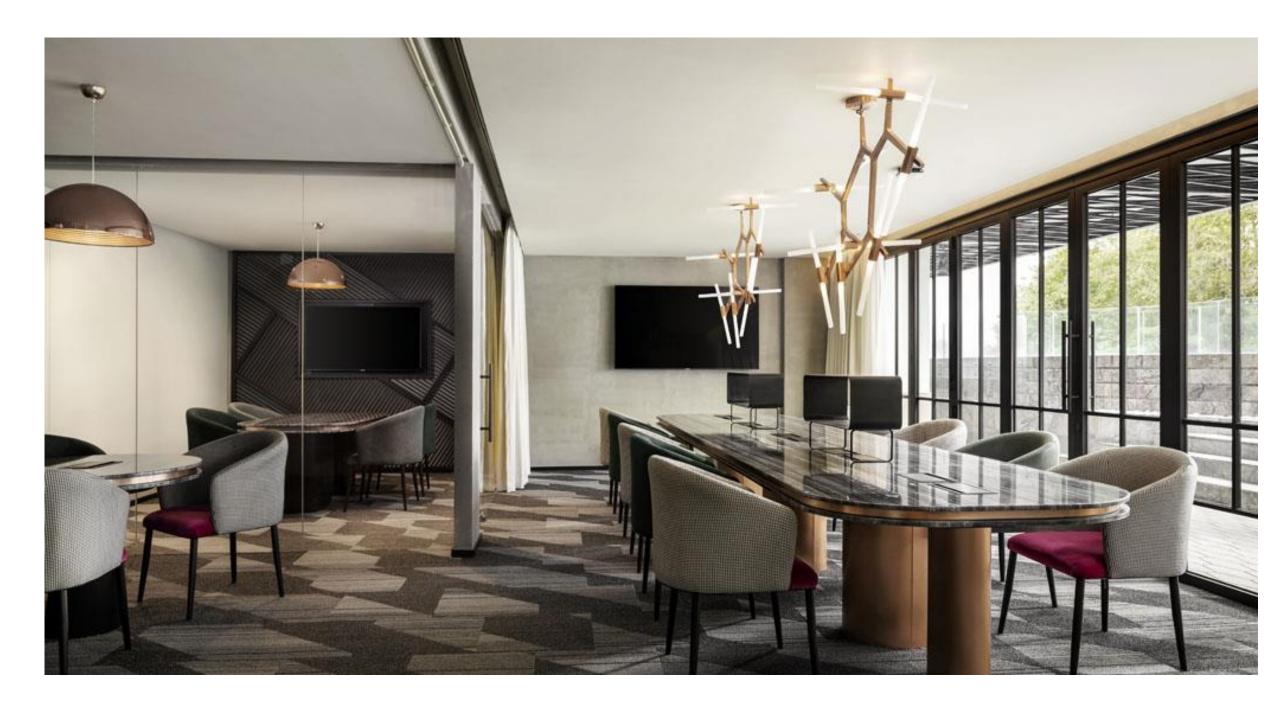


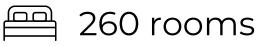


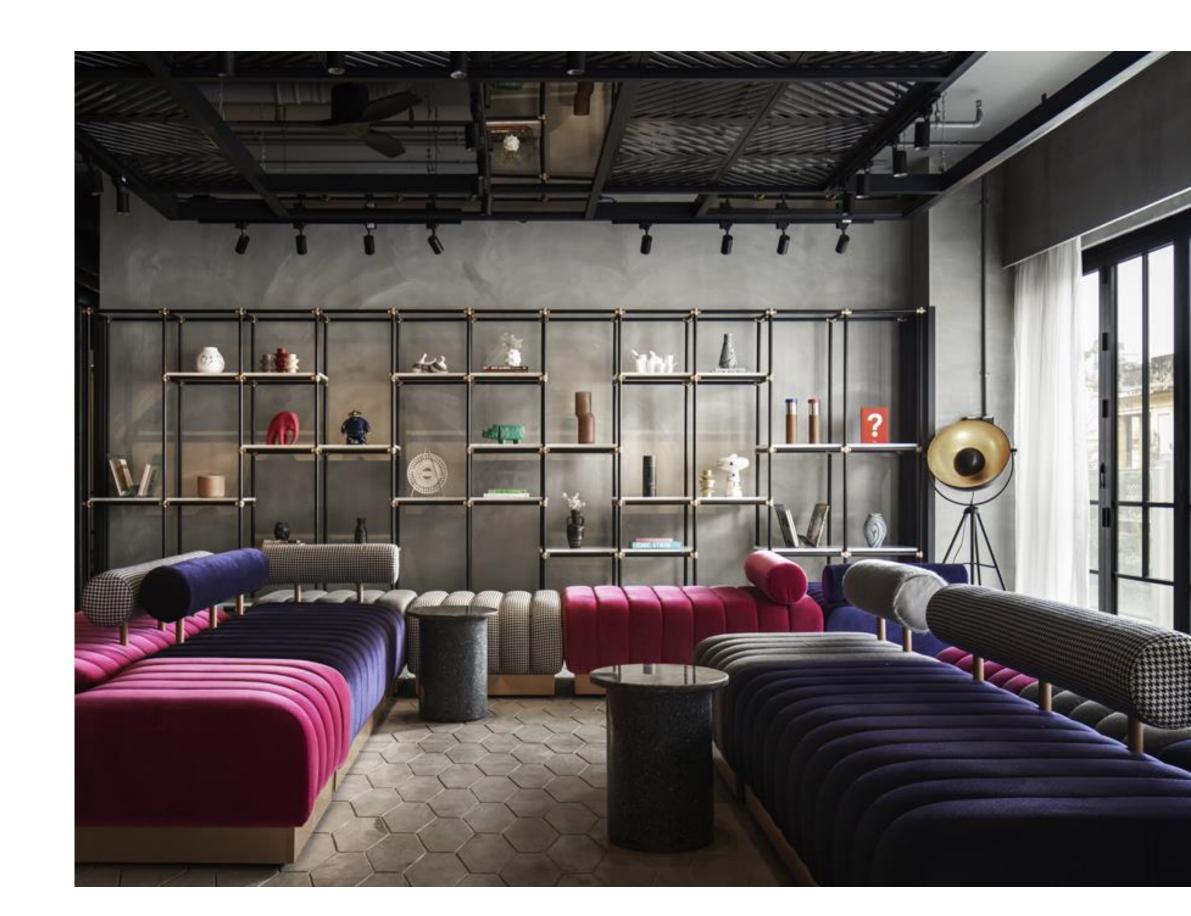
81 rooms



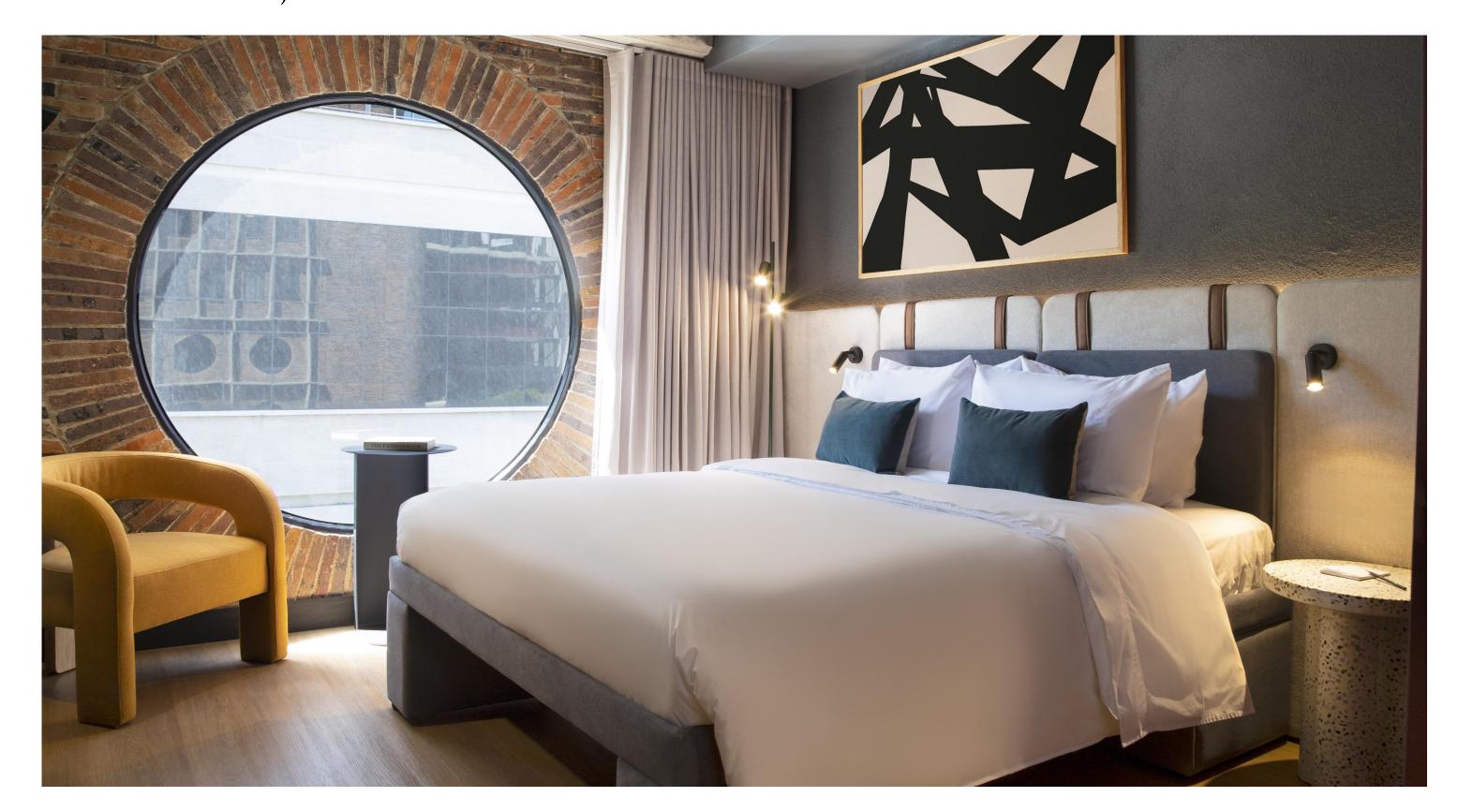
#### TRIBE Phnom Penh, Cambodia

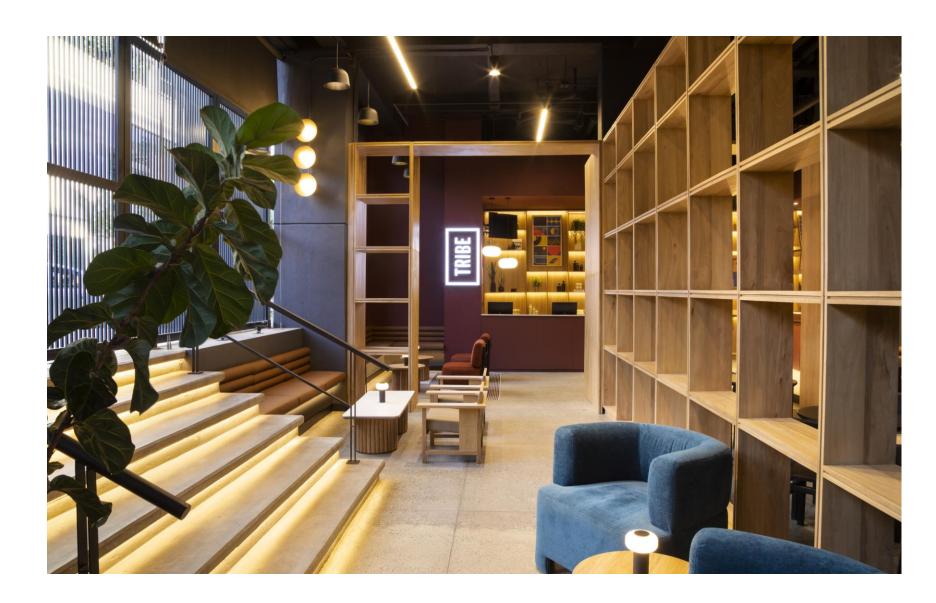




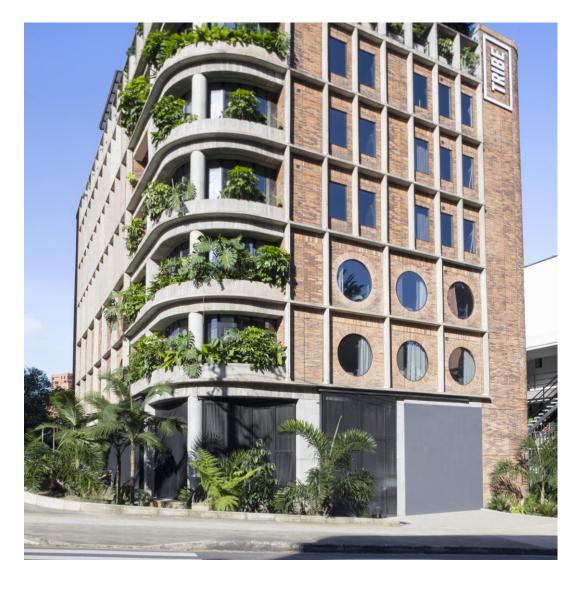


#### TRIBE Medellin, Colombia





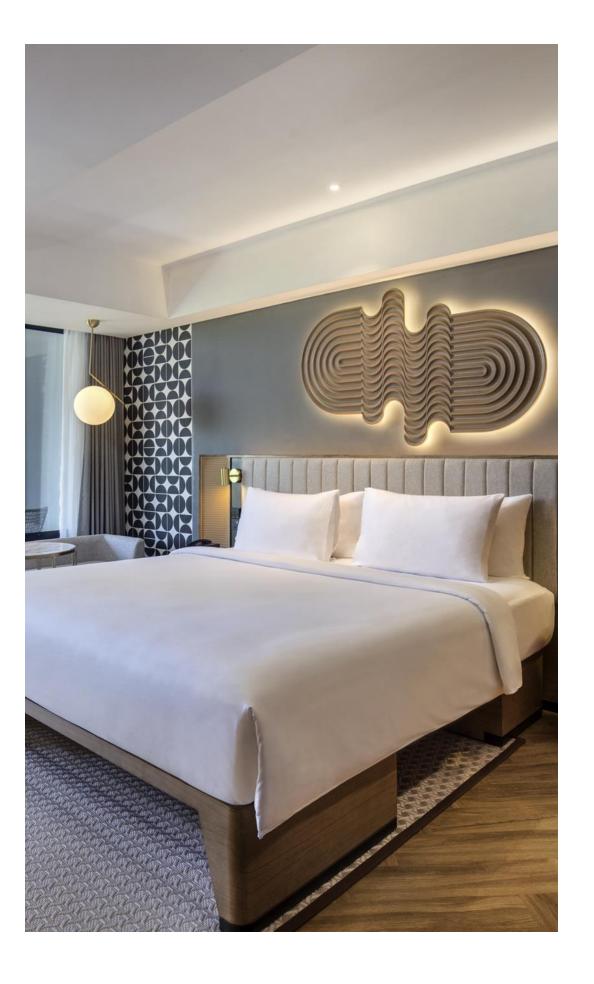
∃ 58 rooms



#### LEISURE & RESORTS

#### TRIBE Bali Kuta Beach, Indonesia





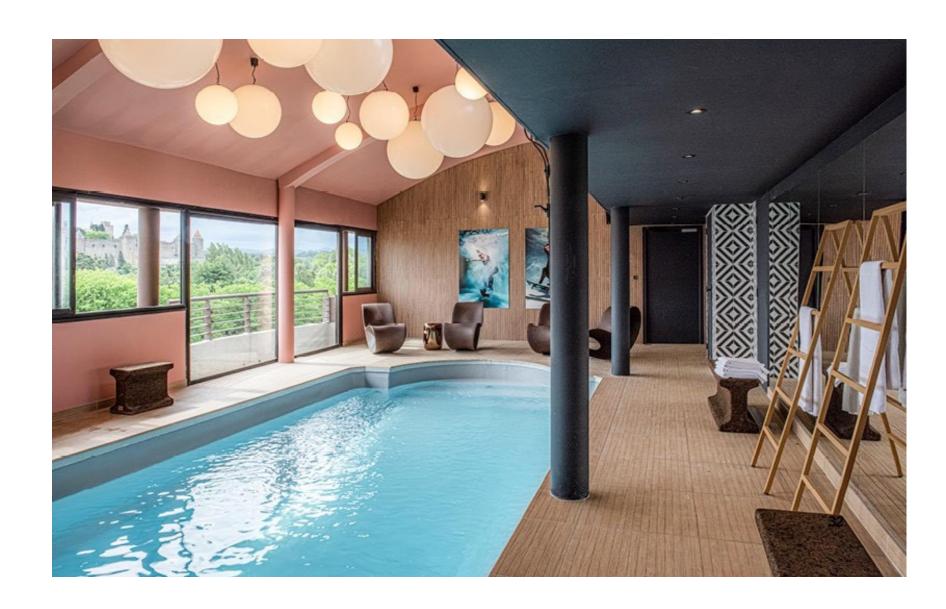


☐ 168 rooms

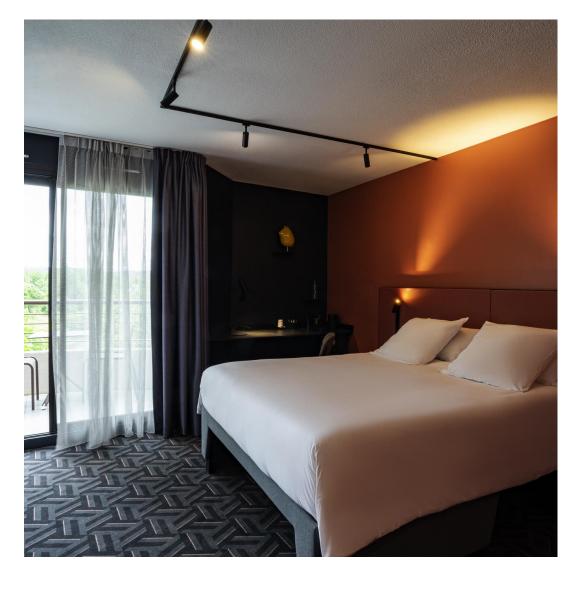
#### LEISURE & RESORTS

#### TRIBE Carcassonne, France





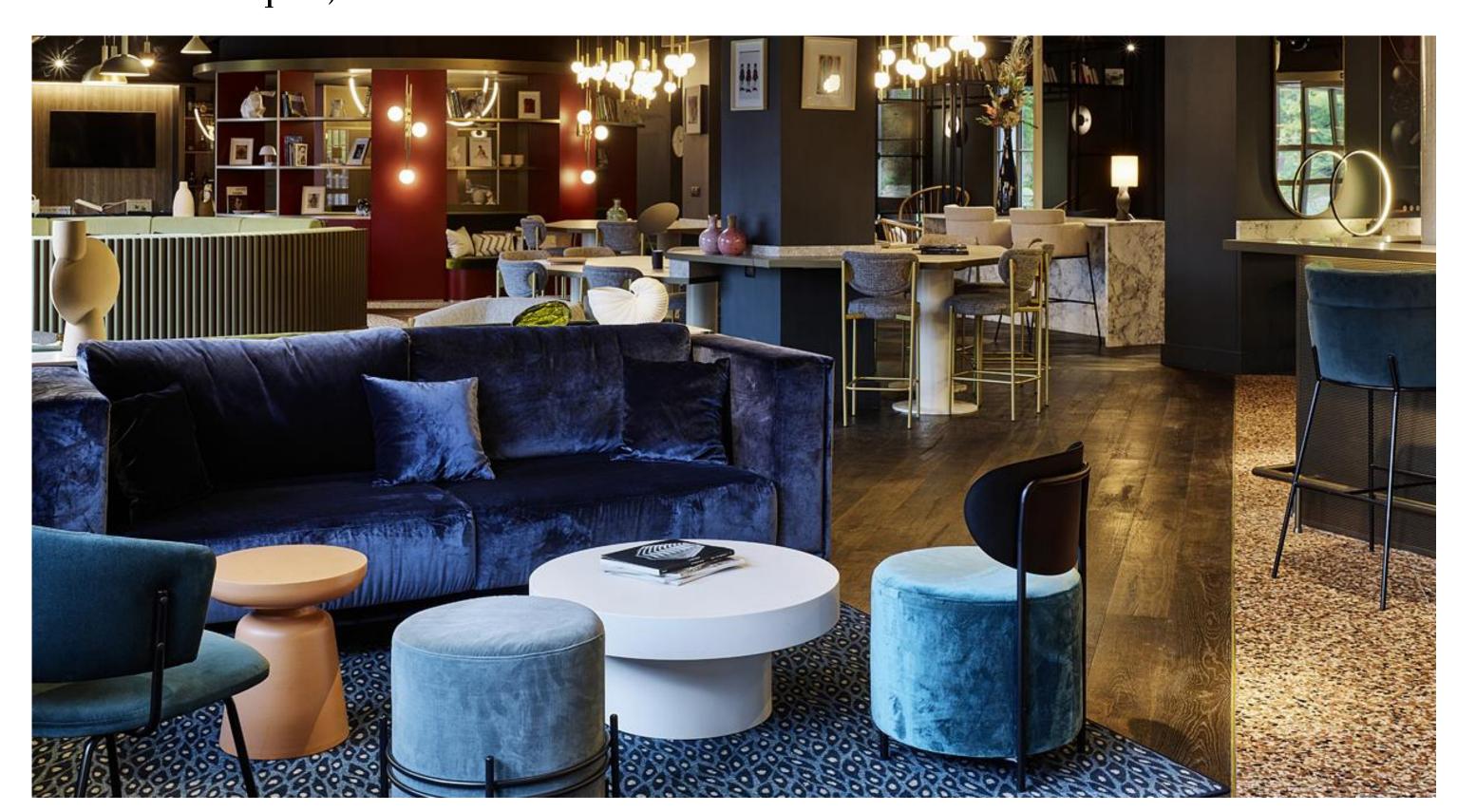
70 rooms

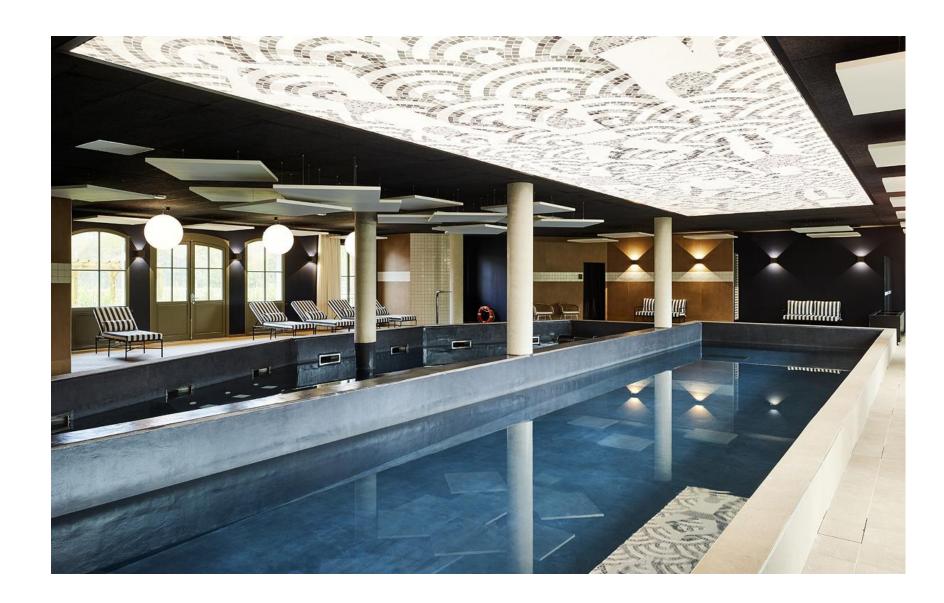


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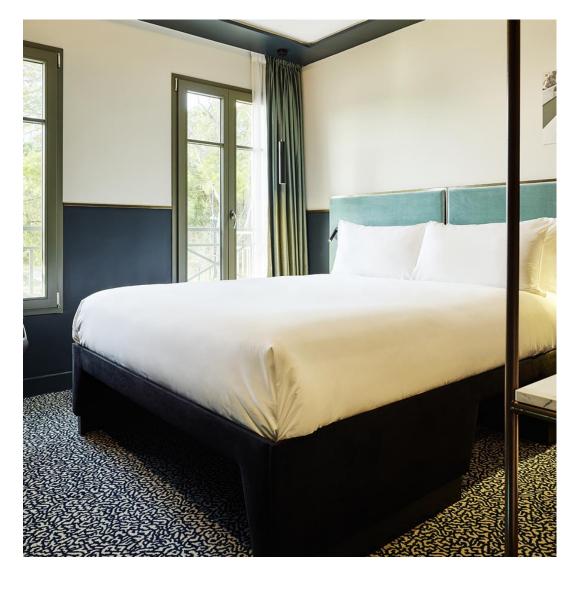
#### LEISURE & RESORTS

#### TRIBE Le Touquet, France

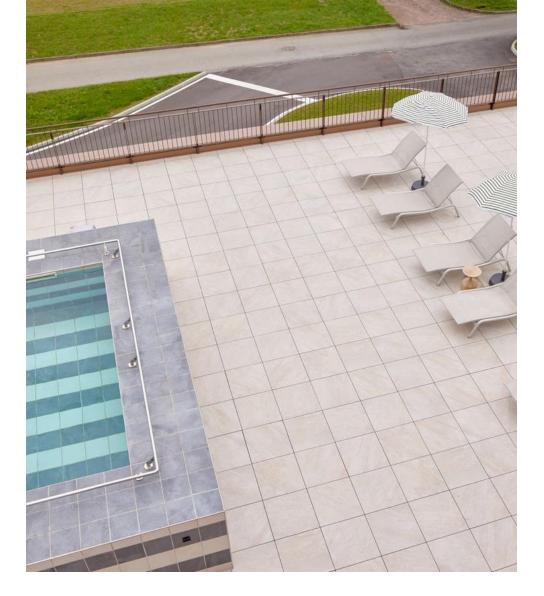




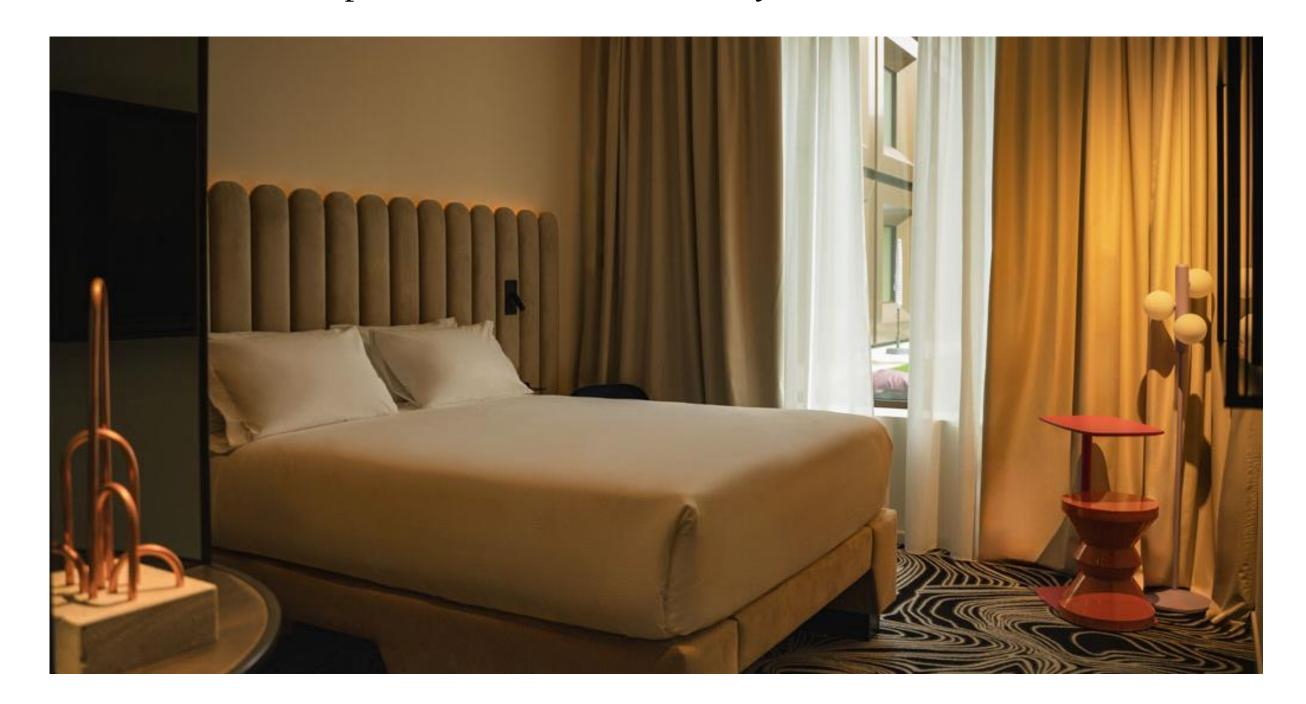
59 rooms



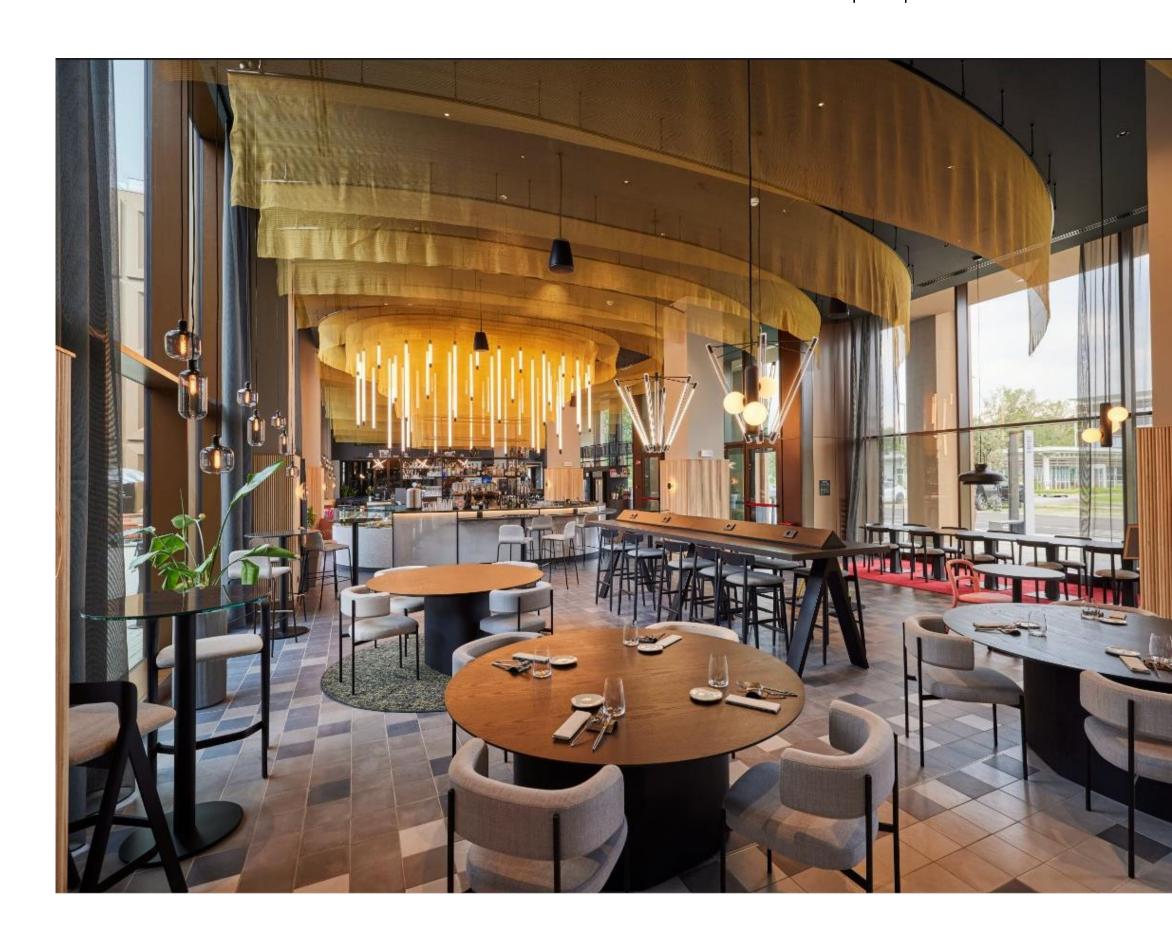
AIRPORT



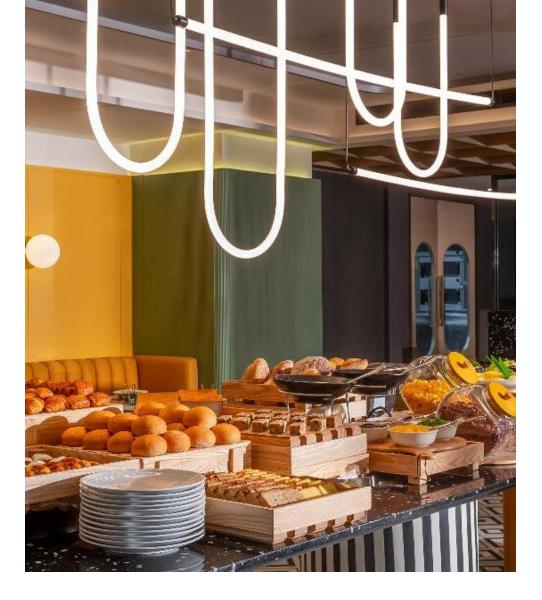
#### TRIBE Milano Malpensa - Vizzola Ticino, *Italy*



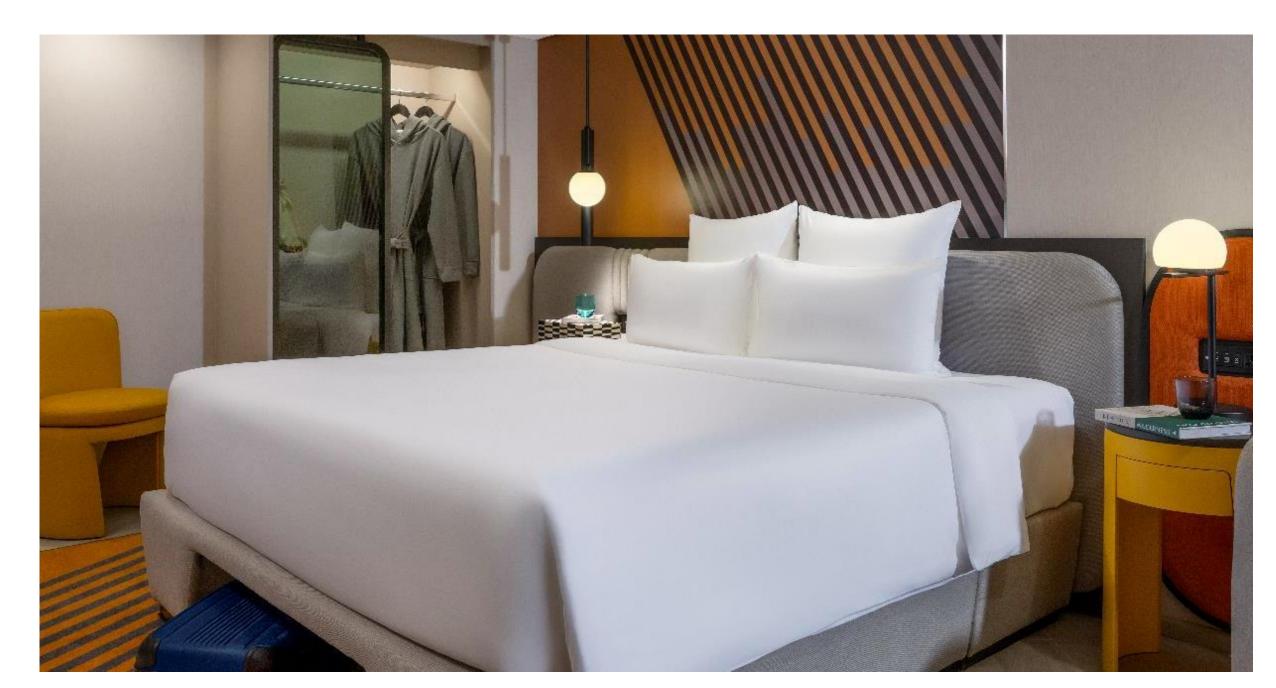


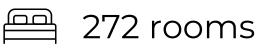


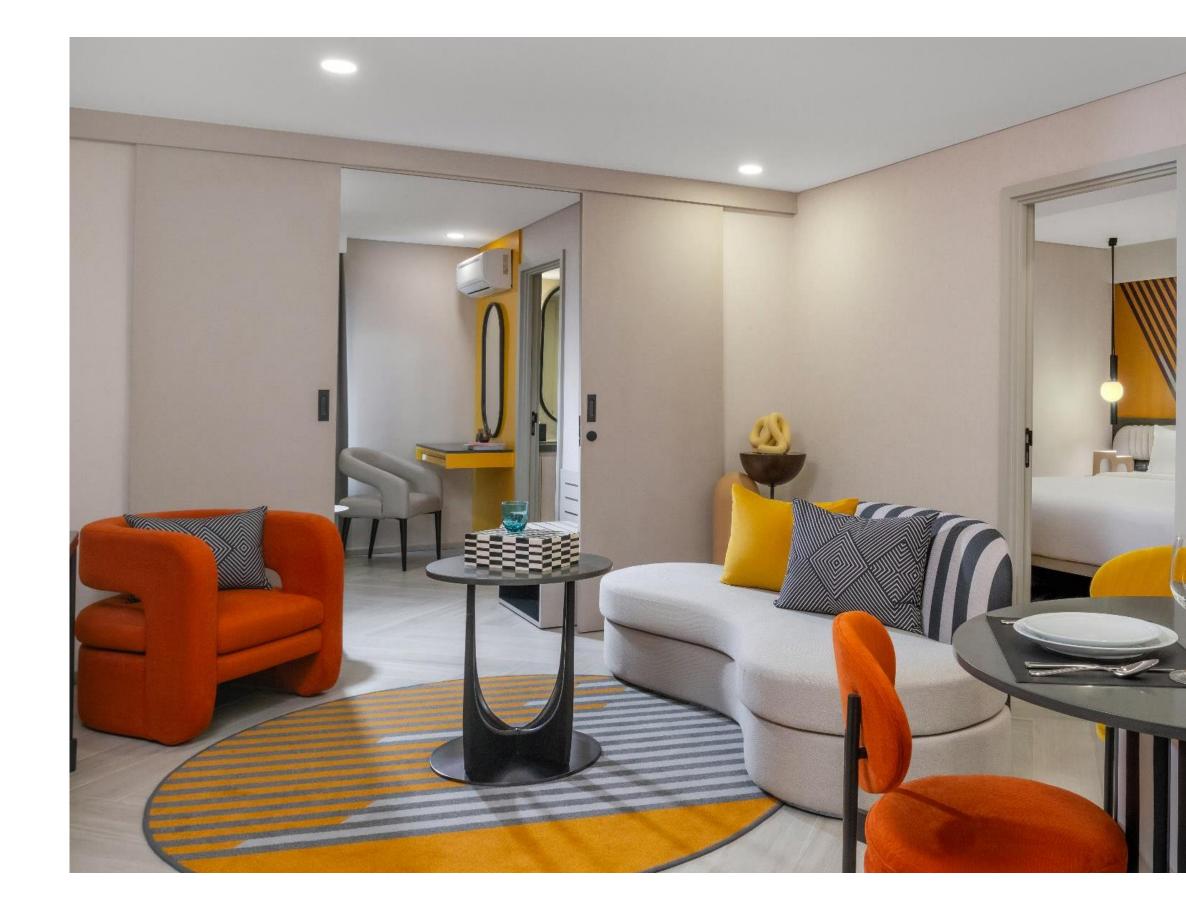
#### LIVING



TRIBE Living Bangkok Sukhumvit 39, Thailand



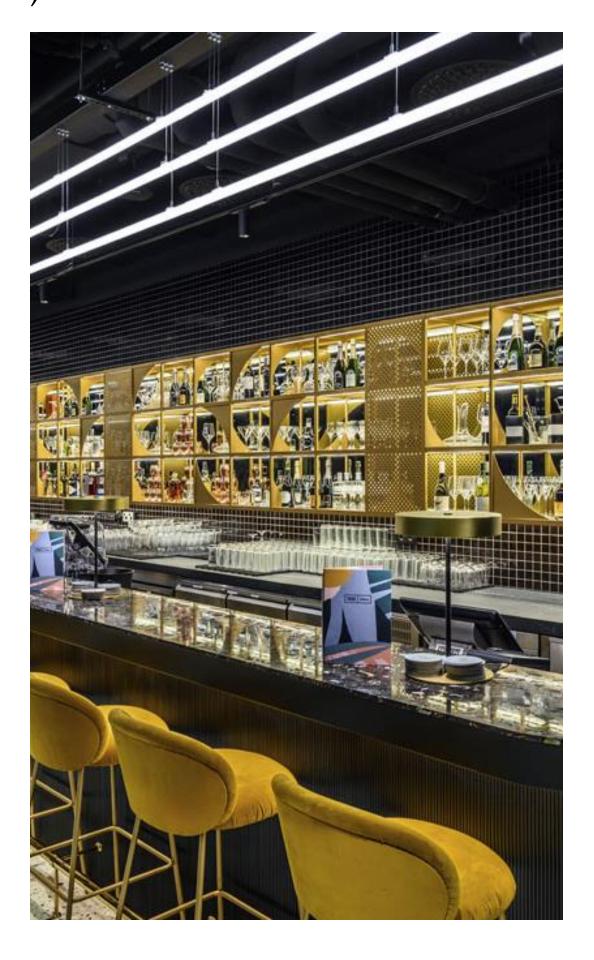




#### COMBO

TRIBE Budapest Stadium, *Hungary*Combination with ibis Hotel (166 rooms)









166 rooms

TRIBE

## Thank



MOU

